

# **RAMOTSHERE MOILOA LOCAL MUNICIPALITY**



**2022/2023**

## **SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

# APPROVAL



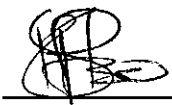
**RAMOTSHERE MOILOA LOCAL MUNICIPALITY**

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The Service Delivery and Budget Implementation Plan for the 2022/2023 financial year is hereby approved in terms of Section 53 (1) (c) (ii) of the Local Government Municipal Finance Management Act (Act 56 of 2003)

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**Cllr D. Pitso**  
**Mayor**

28 JUNE 2022

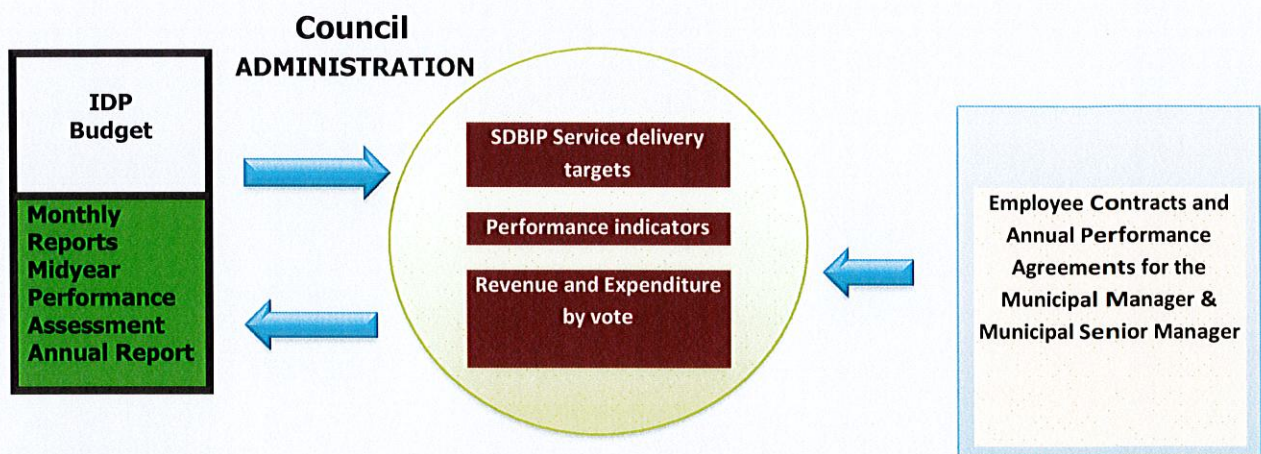
**Date**

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# 1. INTRODUCTION

The SDBIP gives effect to the Integrated Development Plan (IDP) as well as the budget of the Municipality. The budget gives effect to the strategic priorities of the municipality and is not a management or implementation plan. The SDBIP is therefore a link between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by administration over the next 12 months. The diagram below depicts the relationship:



The Service Delivery and Budget Implementation Plan (SDBIP) provides the link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its own performance. Ramotshere Moiloa Local Municipality uses this tool to assist the mayor, councillors, municipal manager, senior managers and community to implement and monitor performance.

Information provided in the SDBIP enables the municipal manager to monitor the performance of senior managers, the mayor to monitor to monitor the performance of the senior managers and the community to monitor the performance of the municipality. The SDBIP therefore determines the (and will be consistent with) performance agreements between the mayor and the municipal manager and municipal manager and the senior managers for the 2022/2023 financial year.

## **2. COMPONENTS OF SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

### **2.1 REPORTING ON SDBIP**

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Various reporting requirements are outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides a proper basis for generating the reports for which MFMA requires. The reports then allow the Mayor to monitor the implementation of service delivery programs and initiatives.

#### ***2.1.1 Monthly Reporting***

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality not later than 10 working days, after the end of each month. Reporting must include the following:

- I. Actual revenue, per source;
- II. Actual borrowings;
- III. Actual operational expenditure, per vote;
- IV. Actual capital expenditure, per vote;
- V. The amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports: (a) any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote, (b) any material variances from the service delivery and budget implementation plan and; (c) any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipalities approved budget.

### **2.1.2 Quarterly Reporting**

Section 52(d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

### **2.1.3 Mid-year Reporting**

Section 72(1)(a) of the MFMA outlines the requirements for mid-year budget and performance assessment reporting. The accounting officer is required by the 25<sup>th</sup> of January of each year to assess the performance of the municipality during the first half of the year taking into account:

- (i) The monthly statements referred to in section 71 of the first half of the year;
- (ii) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustment budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP.

### **2.1.4 Annual Performance Reporting**

In terms of Municipal Systems Act No. 32 of 2000, Section 46 requires municipality to prepare for each financial year a performance report reflecting:

- (a) The performance of the municipality and of each external service provider during that financial year

- (b) A comparison of the performances referred to in paragraph (a) with the targets set for and performances in previous financial year; and
- (c) Measures taken to improve performance

The annual performance report must form part of the municipality's annual report in terms of Chapter 12 of the Municipal Financial Management Act



### **3. MUNICIPAL LEADERSHIP AND MANAGEMENT STRUCTURE**

#### **3.1 POLITICAL LEADERSHIP**

The following is the political leadership of the Municipality

| <b>PORTFOLIO</b>                             | <b>NAME</b>      |
|--|------------------|
| Municipal Mayor                              | CLLR D Pitso     |
| Municipal Speaker                            | CLLR K Mogotsi   |
| MMC Corporate Services                       | CLLR T Kena      |
| MMC Budget and Treasury                      | CLLR V Mogale    |
| MMC Community and Local Economic Development | CLLR A Thale     |
| Municipal Planning and Development           | CLLR T Katametsi |
| MMC Technical Services                       | CLLR K Mokgatlhe |
| MPAC Chairperson                             | CLLR R Mogorosi  |
| Council Whip                                 | CLLR P Mokgatlhe |

### **3.2 ADMINISTRATIVE LEADERSHIP**

The following top management (director) positions are on the basis of fixed term performance based contracts and presently the status is as indicated:

| <b>POSITION</b>  | <b>NAME</b>     |
|--|-----------------|
| Municipal Manager  | Frans Mabokela  |
| Director: Corporate Services                                   | Bakang Selebogo |
| Chief Financial Officer  | Morufa Moloto   |
| Director: Municipal Planning and Economic Development (Acting) | O. Gasealashwe  |
| Director: Technical Services                                   | Motsumi Mpshe   |
| Director: Community Services                                   | Tiro Seleka     |
| Chief Audit Executive  | Mpho Mathye     |

The municipality has a strategic unit, with the four managers reporting directly to the municipal manager, and the positions of which are as follows:

| <b>POSITION</b>                          | <b>NAME</b>         |
|--|---------------------|
| Manager: Office of the Mayor             | Itumeleng Mokoena   |
| Manager: Office of the Speaker           | Tefo Molefe         |
| Manager: Office of the Municipal Manager | Reitumetse Mokaleng |
| Manager: Communications                  | Dirontsho Sebego    |
| Manager: Performance Management Systems  | Phenyo Molisalife   |
| Manager: Integrated Development Planning | Kagiso Rammoi       |
| Manager: Risk Management                 | Katlego Mabudusha   |

#### 4. POWERS AND FUNCTIONS ASSIGNED

| Powers And Functions          | Description  | Performed |
|-------------------------------|--|-----------|
| Air pollution                 | Management of the air quality that affects human health.   | No        |
| Building regulations          | Regulations through by-laws that provide for approval of building plans, building inspections and control of operations and enforcement of contraventions of building regulations.   | Yes       |
| Child care facilities         | Facilities for early childhood care and development which fall outside the competence of national and provincial government.   | Yes       |
| Electricity reticulation      | Bulk supply of electricity which includes for the purposes of supply, transmission, distribution and where applicable generation of electricity to areas where the municipality has been providing this services prior to authorization. | Yes       |
| Firefighting Services         | Planning, coordination and regulation of fire services.  | No        |
| Local Tourism                 | Promotion, marketing and development of tourist attraction within the municipal are in order to grow the local economy.  | Yes       |
| Municipal Airport             | A demarcated area on or water or a building which is used for arrival or departure of aircraft.  | No        |
| Municipal Planning            | Compilation and implementation of integrated development plan.   | Yes       |
| Municipal Public Transport    | The regular and control of services for carriage of passengers.  | Yes       |
| Storm water Management System | Management of systems to deal with storm water in built-up areas   | Yes       |
| Trading Regulations           | Regulation of any area or facility dealing with trade in goods or services.  | Yes       |
| Water                         | Establishment, operation, management and regulation of a portable water supply system, including the services and infrastructure required.   | Yes       |

| <b>Powers And Functions</b>                                       | <b>Description</b>   | <b>Performed</b> |
|---|--|------------------|
| Sanitation  | Establishment, operation, management and of a portable water supply system, including the services and infrastructure required   | Yes              |
| Amusement facilities  | Management and control of a public places for entertainment.   | Yes              |
| Billboard and Display of Advertisement in Public places           | Display of written or visual descriptive material which promotes the sale and encourages the use of goods and services found in streets, roads, etc.                     | Yes              |
| Cemeteries, Funeral Parlours and Crematoria                       | Establishment, conduct and control of facilities for the purpose of disposing of human and animal remains.   | Yes              |
| Control of Public Nuisance  | Cleaning of public streets, roads, and other public spaces.  | Yes              |
| Control of Undertakings that sell Liquor to the public            | Including inspection services to monitor liquor outlets for compliance to license requirements.  | Yes              |
| Facilities for the accommodation, Care and Burial of Animals      | Control and monitoring of facilities which provide care for the animals and their burial or cremation  | No               |
| Fencing and Fences  | Provision and maintenance or regulation of any boundary or deterrents to animals and pedestrians along a street or road.   | Yes              |
| Licensing of Dogs   | Control over the number and health status of dogs through a licensing mechanism.   | No               |
| Licensing and control of Undertaking that sell Food to the public | Maintenance of environmental health standards through regulation, licensing and monitoring of any place that supply refreshments or food for consumption to the public.  | Yes              |
| Local Amenities   | Provision, maintenance and control of any municipal land or building reserved for the protection of places or scenic objects, historical and cultural value or interest. | Yes              |
| Local Sport Facilities  | Provision, management and control of any sport facility within the municipal area.   | Yes              |
| Markets   | Establishment operation or management of markets   | No               |

| <b>Powers And Functions</b>                           | <b>Description</b>  | <b>Performed</b> |
|---|---|------------------|
|   | other than fresh produce markets.   |                  |
| Municipal Abattoirs                                   | Establishment, conduct and control of facilities for the slaughtering of livestock.                                     | No               |
| Municipal Parks and Recreation                        | Provision, management and control of any land or gardens set aside for recreation, sightseeing and tourism.             | Yes              |
| Municipal Roads                                       | Construction, maintenance and control of roads.   | Yes              |
| Noise pollution                                       | Control and monitoring of any noise that might affect human health or wellbeing.  | No               |
| Pounds  | The provision, management and maintenance of a facility set aside for securing animals confiscated by the municipality. | Yes              |
| Public Places   | Management, maintenance and control of any land or facility for public use.   | Yes              |
| Refuse Removal, Refuse Dumps and Solid Waste Disposal | Removal of any household or other waste and disposal of such waste in an area.  | Yes              |
| Street Trading  | Control, regulation and monitoring of eth selling of goods and services along public pavement or road reserve.          | Yes              |
| Street Lighting                                       | Provision and maintenance of lighting for illuminating of streets.  | Yes              |
| Traffic and parking                                   | Management and regulation of traffic and parking within the area of the municipality.                                   | Yes              |
| Municipal Public Works                                | Any supporting infrastructure or services to empower a municipality to perform its functions.                           | Yes              |
| Cleaning  | Cleaning of public its functions.   | Yes              |

## 5. FINANCIAL INFORMATION

This section contains the financial information of the municipality as contained in the 2022/23 municipal budget.

The first part of the section consists of the municipality's projected income by source. This represents all the income that the municipality will receive for the 2022/23 financial year. The projected total income for the financial year is **R 586,335,689** of this **R313,324,689** will be raised by the municipality while **R 273,011,000** will be received from national and provincial governments, the bulk of which is made up of grants.

The operational expenditure of the municipality amounts to **R475, 316,415**. This is about **91%** of the municipal budget.

The municipality will be spending **9%** in infrastructure development; the key drivers of the capital budget are **labour, construction materials, construction equipment**.

## 5.1 MONTHLY PROJECTION OF INCOME BY SOURCE

| Description  | Ref | 2018/19         |                 | 2019/20         |                 | 2020/21         |                 | Current Year 2021/22 |                   |                     | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                |
|--|-----|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------------|-------------------|---------------------|---|------------------------|----------------|
|  |     | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast   | Pre-audit outcome | Budget Year 2022/23 | Budget Year +1 2023/24                              | Budget Year +2 2024/25 |                |
| <b>Revenue By Source</b>   |     |                 |                 |                 |                 |                 |                 |                      |                   |                     |   |                        |                |
| Property rates   | 2   | 31,198          | 40,525          | -               | 54,588          | 61,365          | 61,365          | 61,365               | -                 | 183,736             | 183,736   | 183,736                | 183,736        |
| Service charges - electricity revenue                                | 2   | 58,673          | 58,763          | -               | 75,136          | 55,367          | 55,367          | 55,367               | -                 | 65,679              | 68,569  | 71,655                 | 71,655         |
| Service charges - water revenue                                      | 2   | 9,376           | 8,898           | -               | 10,540          | 8,072           | 8,072           | 8,072                | -                 | 8,915               | 8,944   | 9,343                  | 9,343          |
| Service charges - sanitation revenue                                 | 2   | 186             | 343             | -               | 3,355           | 760             | 760             | 760                  | -                 | 791                 | 794   | 829                    | 829            |
| Service charges - refuse revenue                                     | 2   | 9,868           | 10,740          | -               | 11,336          | 14,669          | 14,669          | 14,669               | -                 | 15,255              | 15,314  | 16,003                 | 16,003         |
| Rental of facilities and equipment                                   |     |                 |                 |                 | 10              | 1               | 1               | 1                    |                   | 5                   | 5   | 5                      | 5              |
| Interest earned - external investments                               |     |                 |                 |                 | 195             | 95              | 95              | 95                   |                   | 8                   | 8   | 9                      | 9              |
| Interest earned - outstanding debtors                                |     | 1,041           | 1,771           |                 | 914             | -               | -               | -                    |                   | -                   | -   | -                      | -              |
| Dividends received   |     | 4,274           | 3,022           |                 | -               | -               | -               | -                    |                   | -                   | -   | -                      | -              |
| Fines, penalties and forfeits  |     | 1,231           | 1,100           |                 | 4,580           | 511             | 511             | 511                  |                   | 532                 | 534   | 558                    | 558            |
| Licences and permits   |     | 160,990         | 181,805         |                 | 11,603          | 2,811           | 2,811           | 2,811                |                   | 7,424               | 7,935   | 8,292                  | 8,292          |
| Agency services  |     | 1,928           | 10,445          |                 | -               | -               | -               | -                    |                   | -                   | -   | -                      | -              |
| Transfers and subsidies  |     |                 |                 |                 | 199,630         | 211,075         | 211,075         | 211,075              |                   | 230,906             | 232,249   | 248,532                | 248,532        |
| Other revenue  | 2   |                 |                 |                 | 30,528          | 14,168          | 14,168          | 14,168               |                   | 30,981              | 26,846  | 28,054                 | 28,054         |
| Gains  |     |                 |                 |                 | -               | -               | -               | -                    |                   | -                   | -   | -                      | -              |
| <b>Total Revenue (excluding capital transfers and contributions)</b> |     | <b>278,766</b>  | <b>317,413</b>  | <b>-</b>        | <b>402,415</b>  | <b>368,893</b>  | <b>368,893</b>  | <b>368,893</b>       | <b>-</b>          | <b>544,231</b>      | <b>544,932</b>                                      | <b>567,015</b>         | <b>567,015</b> |







## 5.4 PROJECTIONS OF REVENUE FOR EACH VOTE

**NW385 Ramotshere Moiloa - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)**

| Description                            | Ref | Budget Year 2022/23 |               |               |               |               |               |               |               |               |               |               |                | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|-----|---------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|---|------------------------|------------------------|
|  |     |                     |               |               |               |               |               |               |               |               |               |               |                | Budget Year 2022/23                           | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
|  |     | July                | August        | Sept.         | October       | November      | December      | January       | February      | March         | April         | May           | June           | 2022/23                                       | +1 2023/24             | +2 2024/25             |
| <b>Revenue by Vote</b>                 |     |                     |               |               |               |               |               |               |               |               |               |               |                |   |                        |                        |
| Vote 1 - Executive and Council         |     | 4,090               | 4,090         | 4,090         | 4,090         | 4,090         | 4,090         | 4,090         | 4,090         | 4,090         | 4,090         | 4,090         | 49,078         | 54,937  | 66,194                 |                        |
| Vote 2 - Finance and Administration    |     | 20,371              | 20,371        | 20,371        | 20,371        | 20,371        | 20,371        | 20,371        | 20,371        | 20,371        | 20,371        | 20,371        | 244,456        | 245,129                                       | 246,383                |                        |
| Vote 3 - Internal Audit                |     | 612                 | 612           | 612           | 612           | 612           | 612           | 612           | 612           | 612           | 612           | 612           | -7,345         | 7,669   | 8,014                  |                        |
| Vote 4 - Community and Social Services |     | 1,588               | 1,588         | 1,588         | 1,588         | 1,588         | 1,588         | 1,588         | 1,588         | 1,588         | 1,588         | 1,588         | 19,058         | 19,957  | 20,975                 |                        |
| Vote 5 - Sport and Recreation          |     | 885                 | 885           | 885           | 885           | 885           | 885           | 885           | 885           | 885           | 885           | 885           | 10,615         | 9,759   | 10,166                 |                        |
| Vote 6 - Housing                       |     | 34                  | 34            | 34            | 34            | 34            | 34            | 34            | 34            | 34            | 34            | 34            | 405            | 423   | 442                    |                        |
| Vote 7 - Planning and Development      |     | 5,993               | 5,993         | 5,993         | 5,993         | 5,993         | 5,993         | 5,993         | 5,993         | 5,993         | 5,993         | 5,993         | 71,914         | 71,337  | 71,905                 |                        |
| Vote 8 - Road Transport                |     | 5,415               | 5,415         | 5,415         | 5,415         | 5,415         | 5,415         | 5,415         | 5,415         | 5,415         | 5,415         | 5,415         | 64,980         | 69,338  | 73,331                 |                        |
| Vote 9 - Energy Sources                |     | 6,425               | 6,425         | 6,425         | 6,425         | 6,425         | 6,425         | 6,425         | 6,425         | 6,425         | 6,425         | 6,425         | 77,100         | 90,493  | 94,564                 |                        |
| Vote 10 - Water Management             |     | 1,746               | 1,746         | 1,746         | 1,746         | 1,746         | 1,746         | 1,746         | 1,746         | 1,746         | 1,746         | 1,746         | 20,953         | 8,987   | 9,391                  |                        |
| Vote 11 - Waste Water Management       |     | 69                  | 69            | 69            | 69            | 69            | 69            | 69            | 69            | 69            | 69            | 69            | 829            | 832   | 870                    |                        |
| Vote 12 - Waste Management             |     | 1,634               | 1,634         | 1,634         | 1,634         | 1,634         | 1,634         | 1,634         | 1,634         | 1,634         | 1,634         | 1,634         | 19,603         | 19,959  | 21,011                 |                        |
| Vote 13 - Public Safety                |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -              | -   | -                      | -                      |
| Vote 14 - [NAME OF VOTE 14]            |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -              | -   | -                      | -                      |
| Vote 15 - [NAME OF VOTE 15]            |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -              | -   | -                      | -                      |
| <b>Total Revenue by Vote</b>           |     | <b>48,861</b>       | <b>48,861</b> | <b>48,861</b> | <b>48,861</b> | <b>48,861</b> | <b>48,861</b> | <b>48,861</b> | <b>48,861</b> | <b>48,861</b> | <b>48,861</b> | <b>48,861</b> | <b>586,336</b> | <b>598,820</b>                                | <b>623,245</b>         |                        |



**OFFICE OF THE MM**

| FUNCTIONAL AREA         | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2021/22                  |                                  |                            | KEY PERFORMAN CE INDICATOR       | KPI TYPE | ANNUAL TARGET                       | BUDGET | QUARTERLY TARGETS  | PORTFOLIO OF EVIDENCE              |
|-------------------------|--|------------|-----------------------------------|----------------------------------|----------------------------|----------------------------------|----------|-------------------------------------|--------|--|------------------------------------|
|                         |  |            | Current status (Progress to date) | Demand (MFMA Circular 63)        | Backlog (MFMA Circular 63) |                                  |          |                                     |        |  |                                    |
| Office of the Municipal | Efficient and Effective Administration | 3          | 1 2021/22 IDP Rep Forum Meeting   | 4 2022/23 IDP Rep Forum Meetings | None                       | 4 2022/23 IDP Rep Forum Meetings | Output   | 4 2022/23 IDP Rep Forum Meetings 30 | OPE X  | <p><b>Q 1</b></p> -Issue Notice and Agenda<br>-Conduct Rep Forum   | 4 Minutes and Attendance Registers |
|                         |  |            |                                   |                                  |                            |                                  |          |                                     |        | <p><b>Q 2</b></p> -Issue Notice of Meeting<br>-Conduct meeting<br>-Assess progress registered per Dept   |                                    |
|                         |  |            |                                   |                                  |                            |                                  |          |                                     |        | <p><b>Q 3</b></p> -Issue Notice of Meeting<br>-Conduct meeting<br>-Assess progress registered per Dept   |                                    |
|                         |  |            |                                   |                                  |                            |                                  |          |                                     |        | <p><b>Q 4</b></p> -Issue Notice of Meeting<br>-Receive Presentations from Dept on PAAP Progress<br>-Conduct 2 meetings<br>-Assess progress registered per Dept |                                    |

**OFFICE OF THE MM**

| FUNCTIONAL AREA                 | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2021/22                          |  |                            | KEY PERFORMANCE INDICATOR                                 | KPI TYPE  | ANNUAL TARGET | BUDGET  | QUARTERLY TARGETS                   | PORTFOLIO OF EVIDENCE |
|---------------------------------|--|------------|---|--|----------------------------|---|---|---------------|---|-------------------------------------|-----------------------|
|                                 |  |            | Current status (Progress to date)         | Demand (MFMA Circular 63)                  | Backlog (MFMA Circular 63) |   |   |               |   |                                     |                       |
| Manager                         |  |            |   |  |                            |   | June 2023   |               | Meeting<br>-Issue Notice and Agenda<br>-Conduct Rep Forum Meeting<br>-Issue Notice and Agenda<br>-Conduct Rep Forum Meeting<br>-Issue Notice and Agenda<br>-Conduct Rep Forum Meeting |                                     |                       |
| Office of the Municipal Manager | Efficient and Effective Administration | 4          | 3 2021/22 IDP steering Committee meetings | 12 2022/23 IDP steering Committee meetings | None                       | 12 2022/23 IDP steering Committee meetings                | 12 2022/23 IDP steering Committee meetings 30 June 2023 | OPE X         | -Issue 3 Notices and Agendas<br>-Conduct 3 IDP SC Meetings<br>Issue 3 Notices and Agendas<br>-Conduct 3 IDP SC Meetings   | 12 Minutes and Attendance Registers |                       |
|                                 |  |            |   |  |                            | Issue 3 Notices and Agendas<br>-Conduct 3 IDP SC Meetings |   |               |   |                                     |                       |
|                                 |  |            |   |  |                            | Issue 3 Notices and Agendas                               |   |               |   |                                     |                       |

**OFFICE OF THE MM**

| FUNCTIONAL AREA                 | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2021/22                  |                                 |                            | KEY PERFORMAN CE INDICATOR      | KPI TYPE | ANNUAL TARGET                                  | BUDGET | QUARTERLY TARGETS | PORTFOLIO OF EVIDENCE                                   |
|---------------------------------|--|------------|-----------------------------------|---------------------------------|----------------------------|---------------------------------|----------|--|--------|-------------------|---|
|                                 |  |            | Current status (Progress to date) | Demand (MFMA Circular 63)       | Backlog (MFMA Circular 63) |                                 |          |  |        |                   |   |
| Office of the Municipal Manager | Efficient and Effective Administration | 5          | 2022/23 Approved IDP (Reviewed)   | 2023/24 Approved IDP (Reviewed) | None                       | 2023/24 Approved IDP (Reviewed) | Output   | 2023/24 Approved IDP (Reviewed) by 31 May 2022 | OPE X  | Q 1               | 2023/24 Approved IDP (Reviewed), and Council Resolution |
|                                 |  |            |                                   |                                 |                            |                                 |          |  |        | Q 2               |   |
|                                 |  |            |                                   |                                 |                            |                                 |          |  |        | Q 3               |   |
|                                 |  |            |                                   |                                 |                            |                                 |          |  |        | Q 4               |   |
| Office of the Municipal Manager | Efficient and Effective Administration | 6          | 2022/23 Approved SDBIP            | 2023/24 Approved SDBIP          | None                       | 2023/24 Approved SDBIP          | Output   | 2023/24 Approved SDBIP by 28 June 2023         | OPE X  | Q 1               | Approved 2023/24 SDBIP and Mayor's Approval             |
|                                 |  |            |                                   |                                 |                            |                                 |          |  |        | Q 2               |   |
|                                 |  |            |                                   |                                 |                            |                                 |          |  |        | Q 3               |   |

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| FUNCTIONAL AREA                 | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2021/22   |  |                            | KEY PERFORMAN CE INDICATOR                                   | KPI TYPE | ANNUAL TARGET  | BUDGET | QUARTERLY TARGETS   | PORTFOLIO OF EVIDENCE  |
|---------------------------------|--|------------|--|--|----------------------------|--|----------|--|--------|---|--|
|                                 |  |            | Current status (Progress to date)                            | Demand (MFMA Circular 63)                                    | Backlog (MFMA Circular 63) |  |          |  |        |   |  |
| Office of the Municipal Manager | Efficient and Effective Administration | 7          | 2021/22 Approved Mid-Year Term Performance Assessment Report | 2022/23 Approved Mid-Year Term Performance Assessment Report | None                       | 2022/23 Approved Mid-Year Term Performance Assessment Report | Output   | 2022/23 Approved Mid-Year Term Performance Assessment Report approved by 25 January 2023 | OPE X  | Q 1 None<br>Q 2 None<br>Q 3 -Source Mid-Year Performance information -Compile Mid-Year Performance Assessment Report<br>Q 4 review/confirm submissions -Submit the Final SDBIP to the MM<br>-Schedule sessions Dept to review/confirm submissions -Draft SDBIP -Source Departmental inputs -Compile Draft SDBIP | 2022/23 Approved Mid-Year Term Performance Report and Council Resolution |
|                                 |  |            |  |  |                            |  |          |  |        |   |  |
|                                 |  |            |  |  |                            |  |          |  |        |   |  |
|                                 |  |            |  |  |                            |  |          |  |        |   |  |

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| FUNCTIONAL AREA                 | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2021/22                       |  |                            | KEY PERFORMANCE INDICATOR                | KPI TYPE | ANNUAL TARGET   | BUDGET | QUARTERLY TARGETS | PORTFOLIO OF EVIDENCE            |   |
|---------------------------------|--|------------|--|--|----------------------------|--|----------|---|--------|-------------------|----------------------------------|---|
|                                 |  |            | Current status (Progress to date)      | Demand (MFMA Circular 63)                | Backlog (MFMA Circular 63) |  |          |   |        |                   |                                  |   |
| Office of the Municipal Manager | Efficient and Effective Administration | 8          | 2021/22 Performance Agreements         | 6 2022/23 Performance Agreements         | None                       | 6 2022/23 Performance Agreements         | Output   | 6 2022/23 Performance Agreements by 31 July 2022                        | OPE X  | Q 1               | 6 Performance Agreements         |   |
|                                 |  |            |  |  |                            |  |          |   |        | Q 2               |                                  | -Develop Performance Agreements   |
|                                 |  |            |  |  |                            |  |          |   |        | Q 3               |                                  | -Submit Developed Performance Agreements to the MM for approval and signing |
|                                 |  |            |  |  |                            |  |          |   |        | Q 4               |                                  | None  |
| Office of the Municipal Manager | Efficient and Effective Administration | 9          | 2021/22 Amended Performance Agreements | 6 2022/23 Amended Performance Agreements | None                       | 6 2022/23 Amended Performance Agreements | Output   | 6 2022/23 Amended Performance Agreements by 31 <sup>st</sup> March 2023 | OPE X  | Q 1               | 6 Amended Performance Agreements |   |
|                                 |  |            |  |  |                            |  |          |   |        | Q 2               |                                  | None  |
|                                 |  |            |  |  |                            |  |          |   |        | Q 3               |                                  | -Review Performance Agreements  |
|                                 |  |            |  |  |                            |  |          |   |        | Q 4               |                                  | -Submit   |



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| FUNCTIONAL AREA                 | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2021/22                          |   |                                 | KEY PERFORMANCE INDICATOR               | KPI TYPE | ANNUAL TARGET   | BUDGET | QUARTERLY TARGETS  | PORTFOLIO OF EVIDENCE          |  |  |
|---------------------------------|--|------------|---|---|---------------------------------|---|----------|---|--------|--|--------------------------------|--|--|
|                                 |  |            | Current status (Progress to date)         | Demand (MFMA Circular 63)               | Backlog (MFMA Circular 63)      |   |          |   |        |  |                                |  |  |
| Office of the Municipal Manager | Efficient and Effective Administration | 10         | 2021/22 Performance Reviews not conducted | 2 2022/23 Performance Reviews conducted | None                            | 2 2022/23 Performance Reviews conducted | Output   | 2 2022/23 Performance Reviews conducted by 30 June 2023 | OPE X  | Q 1 None<br>Q 2 -Schedule Performance Reviews with senior managers -Conduct Performance Reviews<br>Q 3 None<br>Q 4 -Schedule Performance Reviews with senior managers -Conduct Performance Reviews | 2 Performance Review Reports   |  |  |
|                                 |  |            | 2019/2020 Tabled Annual                   | 2021/2022 Tabling of the Annual         | 2020/2021 Tabling of the Annual | 2021/2022 Tabling of the Annual Report  | Output   | 2021/2022 Annual Report                                 | OPE X  | Q 1  | Tabled Annual Reports, Council |  |  |
|                                 |  |            |   |   |                                 |   |          |   |        |  |                                |  |  |
|                                 |  |            |   |   |                                 |   |          |   |        |  |                                |  |  |

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| FUNCTIONAL AREA                 | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2021/22                    |  |                            | KEY PERFORMANCE INDICATOR              | KPI TYPE   | ANNUAL TARGET | BUDGET   | QUARTERLY TARGETS                                 | PORTFOLIO OF EVIDENCE |
|---------------------------------|--|------------|-------------------------------------|--|----------------------------|--|--|---------------|--|---|-----------------------|
|                                 |  |            | Current status (Progress to date)   | Demand (MFMA Circular 63)              | Backlog (MFMA Circular 63) |  |  |               |  |   |                       |
| al Manager                      |  |            | Report                              | Report                                 | Report                     |  | Tabled by 31 January 2023                              |               | July 2022<br>-Coordinate preparation of 2021/2022 AR<br>-Compile 2021/22 AR<br>-Submit 2021/22 AR to A-G<br>None<br>None | Resolutions                                       |                       |
|                                 |  |            |                                     |  |                            |  |  | Q 2           | None   |   |                       |
|                                 |  |            |                                     |  |                            |  |  | Q 3           | Tabling of the 2020/21 Annual Report by 30 January 2023  |   |                       |
|                                 |  |            |                                     |  |                            |  |  | Q 4           | None   |   |                       |
| Office of the Municipal Manager | Efficient and Effective Administration | 12         | 2021/2022 In-year                   | 2023/24 Approved MPAC Annual Work plan | None                       | 2023/24 Approved MPAC Annual Work plan | 2023/24 Approved MPAC Annual Work plan By 30 June 2023 | OPE X         | None<br>None<br>None<br>-Develop MPAC Annual Work Plan<br>-Submit Work Plan to Council                                   | 2023/24 Approved Work plan and Council Resolution |                       |
|                                 |  |            | 2022/23 MPAC Work plan not approved | 2023/24 Approved MPAC Annual Work plan |                            |  |  | Q 1           | None   |   |                       |
|                                 |  |            |                                     |  |                            |  |  | Q 2           | None   |   |                       |
|                                 |  |            |                                     |  |                            |  |  | Q 3           | None   |   |                       |
| Office of the                   | Efficient and Effective                | 13         | 2021/2022 In-year                   | 4 2022/2023 In-year                    | None                       | 4 2022/2023 In-year reports            | 4 2022/2023 In-year                                    | OPE X         | Q 1 in-year report<br>Q 1  | 4 2022/2023 In-year reports                       |                       |
|                                 |  |            |                                     |  |                            |  |  | Q 4           | None   |   |                       |

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| FUNCTIONAL AREA                 | STRATEGIC OBJECTIVE  | KPI NUMBER | BASELINE 2021/22                                       |   |                            | KEY PERFORMANCE INDICATOR           | KPI TYPE   | ANNUAL TARGET   | BUDGET  | QUARTERLY TARGETS  | PORTFOLIO OF EVIDENCE              |      |                           |  |   |                                  |  |     |      |     |  |   |
|---------------------------------|--|------------|--|---|----------------------------|-------------------------------------|--|---|---|--|------------------------------------|------|---------------------------|--|---|----------------------------------|--|-----|------|-----|--|---|
|                                 |  |            | Current status (Progress to date)                      | Demand (MFMA Circular 63)                 | Backlog (MFMA Circular 63) |                                     |  |   |   |  |                                    |      |                           |  |   |                                  |  |     |      |     |  |   |
| Municipal Manager               | Administration   |            | reports not reviewed and submitted to Council          | reports reviewed and submitted to Council |                            | reviewed and submitted to Council   | reports reviewed and submitted to Council by June 2023   |   | <table border="1"> <tr> <td>Q 2</td> <td>reviewed 1 in-year report reviewed</td> </tr> <tr> <td>Q 3</td> <td>1 in-year report reviewed</td> </tr> <tr> <td>Q 4</td> <td>1 in-year report reviewed</td> </tr> </table> | Q 2  | reviewed 1 in-year report reviewed | Q 3  | 1 in-year report reviewed | Q 4                                      | 1 in-year report reviewed   | reviewed and Council Resolutions |  |     |      |     |  |   |
| Q 2                             | reviewed 1 in-year report reviewed   |            |  |   |                            |                                     |  |   |   |  |                                    |      |                           |  |   |                                  |  |     |      |     |  |   |
| Q 3                             | 1 in-year report reviewed  |            |  |   |                            |                                     |  |   |   |  |                                    |      |                           |  |   |                                  |  |     |      |     |  |   |
| Q 4                             | 1 in-year report reviewed  |            |  |   |                            |                                     |  |   |   |  |                                    |      |                           |  |   |                                  |  |     |      |     |  |   |
| Office of the Municipal Manager | Efficient and Effective Administration   | 14         | 2020/2021 Oversight Report not yet approved by Council | 2021/2022 Oversight Report                | 2020/2021 Oversight Report | Approved 2021/2022 Oversight Report | Approved 2021/2022 Oversight Report by end of March 2023 | <table border="1"> <tr> <td>Q 1</td> <td>2020/21: -Develop Oversight Process Plan -Briefing from the A-G -Site Visits -Meeting with Management -Public Participation -Submission of Oversight Report to Council</td> </tr> <tr> <td>Q 2</td> <td>None</td> </tr> <tr> <td>Q 3</td> <td>2021/22: -Develop Oversight Process Plan</td> </tr> </table> | Q 1   | 2020/21: -Develop Oversight Process Plan -Briefing from the A-G -Site Visits -Meeting with Management -Public Participation -Submission of Oversight Report to Council | Q 2                                | None | Q 3                       | 2021/22: -Develop Oversight Process Plan | <table border="1"> <tr> <td>Q 1</td> <td>2020/21: -Develop Oversight Process Plan -Briefing from the A-G -Site Visits -Meeting with Management -Public Participation -Submission of Oversight Report to Council</td> </tr> <tr> <td>Q 2</td> <td>None</td> </tr> <tr> <td>Q 3</td> <td>2021/22: -Develop Oversight Process Plan</td> </tr> </table> | Q 1                              | 2020/21: -Develop Oversight Process Plan -Briefing from the A-G -Site Visits -Meeting with Management -Public Participation -Submission of Oversight Report to Council | Q 2 | None | Q 3 | 2021/22: -Develop Oversight Process Plan | 2 Oversight Reports and Council Resolutions |
| Q 1                             | 2020/21: -Develop Oversight Process Plan -Briefing from the A-G -Site Visits -Meeting with Management -Public Participation -Submission of Oversight Report to Council |            |  |   |                            |                                     |  |   |   |  |                                    |      |                           |  |   |                                  |  |     |      |     |  |   |
| Q 2                             | None   |            |  |   |                            |                                     |  |   |   |  |                                    |      |                           |  |   |                                  |  |     |      |     |  |   |
| Q 3                             | 2021/22: -Develop Oversight Process Plan   |            |  |   |                            |                                     |  |   |   |  |                                    |      |                           |  |   |                                  |  |     |      |     |  |   |
| Q 1                             | 2020/21: -Develop Oversight Process Plan -Briefing from the A-G -Site Visits -Meeting with Management -Public Participation -Submission of Oversight Report to Council |            |  |   |                            |                                     |  |   |   |  |                                    |      |                           |  |   |                                  |  |     |      |     |  |   |
| Q 2                             | None   |            |  |   |                            |                                     |  |   |   |  |                                    |      |                           |  |   |                                  |  |     |      |     |  |   |
| Q 3                             | 2021/22: -Develop Oversight Process Plan   |            |  |   |                            |                                     |  |   |   |  |                                    |      |                           |  |   |                                  |  |     |      |     |  |   |

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| FUNCTIONAL AREA                 | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2021/22  |  |   | KEY PERFORMANCE INDICATOR                         | KPI TYPE | ANNUAL TARGET   | BUDGET | QUARTERLY TARGETS  | PORTFOLIO OF EVIDENCE                                    |
|---------------------------------|--|------------|---|--|---|---|----------|---|--------|--|--|
|                                 |  |            | Current status (Progress to date)                         | Demand (MFMA Circular 63)                | Backlog (MFMA Circular 63)                                    |   |          |   |        |  |  |
| Office of the Municipal Manager | Efficient and Effective Administration | 15         | 2021/22 Risk Management Annual Work plan not yet approved | 2023/24 Risk Management Annual Work plan | 2022/23 Risk Management Annual Work plan by 30 September 2022 | Approved 2023/24 Risk Management Annual Work plan | Output   | Approved 2023/24 Risk management Annual Work plan by 30 June 2023 | OPE X  | Review and submit 2022/23 Risk Management Plan to MM<br>None<br>None<br>Review and submit 2023/24 Risk Management Plan to MM | 2 Risk Management Annual Work Plans signed off by MM     |
|                                 |  |            | 2020/21 Strategic Risk Assessment conducted               | 2023/24 Annual Strategic Risk Assessment | 2022/2023 Annual Strategic Risk Assessment                    | 2023/24 Strategic Risk Assessment                 | Output   | 2023/24 Strategic Risk Assessment by the end of                   | OPE X  | Conduct 2022/23 Annual Strategic Risk  | 2 Strategic Risk Assessments signed off by the Municipal |

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| FUNCTIONAL AREA                 | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2021/22                              |  |  | KEY PERFORMANCE INDICATOR                           | KPI TYPE  | ANNUAL TARGET | BUDGET  | QUARTERLY TARGETS   | PORTFOLIO OF EVIDENCE |
|---------------------------------|--|------------|---|--|--|---|---|---------------|---|---|-----------------------|
|                                 |  |            | Current status (Progress to date)             | Demand (MFMA Circular 63)                            | Backlog (MFMA Circular 63)                           |   |   |               |   |   |                       |
| Manager                         |  |            |   |  |  |   | Apr 2023  |               | Assessment and submit to MM<br>None<br>None<br>Conduct 2023/2024 Annual Strategic Risk Assessment and submit to MM                            | Manager<br>Manager  |                       |
| Office of the Municipal Manager | Efficient and Effective Administration | 17         | 2020/21 Operational Risk Assessment conducted | 2023/24 Conduct Operational Risk Assessment Sessions | 2022/23 Conduct Operational Risk Assessment Sessions | 2023/24 Conduct Operational Risk Assessment Session | 2023/24 Conduct Operational Risk assessment Sessions held by 30 June 2023 | OPE X         | Conduct 2022/23 operational risk assessment and submit to the MM<br>None<br>None<br>Conduct 2023/24 operational risk assessment and submit to | 2 Operational Risk Assessment/ Register Signed off by the Municipal Manager |                       |

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| FUNCTIONAL AREA                 | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2021/22   |  |                            | KEY PERFORMANCE INDICATOR  | KPI TYPE | ANNUAL TARGET   | BUDGET | QUARTERLY TARGETS |                  |                        |  | PORTFOLIO OF EVIDENCE  |
|---------------------------------|--|------------|--|--|----------------------------|--|----------|---|--------|-------------------|------------------|------------------------|--|--|
|                                 |  |            | Current status (Progress to date)  | Demand (MFMA Circular 63)  | Backlog (MFMA Circular 63) |  |          |   |        | Q 1               | Q 2              | Q 3                    | Q 4                                      |  |
| Office of the Municipal Manager | Efficient and Effective Administration | 18         | NEW  | 2022/23 Risk awareness Training  | None                       | 2022/23 Risk awareness Training  | Output   | 2022/23 Risk awareness Training 30 June 2023  | OPE X  | Q 1               | Q 2              | Q 3                    | Q 4                                      | Attendance Register and Presentation   |
|                                 |  |            |  |  |                            |  |          |   |        | None              | None             | -Prepare for training  | -Prepare presentation -Conduct training  |  |
|                                 |  |            |  |  |                            |  |          |   |        | None              | None             |                        |  |  |
|                                 |  |            |  |  |                            |  |          |   |        |                   |                  |                        |  |  |
| Office of the Municipal Manager | Efficient and Effective Administration | 19         | 2021/22 Anti-corruption and Fraud awareness campaign (for municipal employees/councillors) | 2022/23 Anti-corruption and Fraud awareness campaign (for municipal employees/councillors) | None                       | 2022/23 Anti-corruption and Fraud awareness campaign (for municipal employees/councillors) | Output   | 2022/23 Anti-corruption and Fraud awareness campaign (for municipal employees/councillors) held by 30 June 2023 | OPE X  | Q 1               | Q 2              | Q 3                    | Q 4                                      | Attendance Registers, Presentation   |
|                                 |  |            |  |  |                            |  |          |   |        | None              | None             | None                   | -Prepare presentation -Conduct awareness |  |
|                                 |  |            |  |  |                            |  |          |   |        | None              | None             | None                   |  |  |
|                                 |  |            |  |  |                            |  |          |   |        |                   |                  |                        |  |  |
| Office of the Municipal Manager | Improved stakeholder satisfaction      | 20         | 4 2021/2022 Back to Basic Reports submitted to CoGTA                                       | 12 2022/2022 Back to Basic Reports submitted to CoGTA                                      | None                       | 12 2021/2022 Back to Basic Reports submitted to CoGTA                                      | Output   | 12 2021/2022 Back to Basic Reports submitted to CoGTA by 30 June 2023   | OPE X  | Q 1               | Q 2              | Q 3                    | Q 4                                      | 12 2021/2022 Back to Basic Reports and Proof of submission/Acknowledgment of receipt |
|                                 |  |            |  |  |                            |  |          |   |        | 1 report          | 1 report         | 1 report               | 1 report                                 |  |
|                                 |  |            |  |  |                            |  |          |   |        |                   |                  |                        |  |  |
|                                 |  |            |  |  |                            |  |          |   |        |                   |                  |                        |  |  |
| Office of the                   | Improved stakeholder satisfaction      | 21         | Approved Communication   | Approved Communication   | Approved Communication     | Approved Communication   | O        | Approved Communication  | OPE X  | Q 1               | Review 2016-2020 | Approved Communication |  |  |

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| FUNCTIONAL AREA                 | STRATEGIC OBJECTIVE               | KPI NUMBER | BASELINE 2021/22                                    |  |                            | KEY PERFORMANCE INDICATOR             | KPI TYPE | ANNUAL TARGET  | BUDGET | QUARTERLY TARGETS  | PORTFOLIO OF EVIDENCE  |
|---------------------------------|-----------------------------------|------------|---|--|----------------------------|---------------------------------------|----------|--|--------|--|--|
|                                 |                                   |            | Current status (Progress to date)                   | Demand (MFMA Circular 63)                | Backlog (MFMA Circular 63) |                                       |          |  |        |  |  |
| Municipal Manager               |                                   |            | on Strategy 2016-2020                               | on Strategy 2023-2026                    | on Strategy 2020-2022      | Strategy 2023-2026                    |          | on Strategy 2023-2026 by 30 December 2022                      |        | 2023-2026 Strategy and Council Resolution<br><br>Communication Strategy, Conduct workshop,<br>Submit Draft 2023-2026<br>Communication Strategy to Council for approval<br>None<br>None |  |
| Office of the Municipal Manager | Improved stakeholder satisfaction | 22         | Communication on Policy not approved during 2019/20 | Approved 2023/26 Communication on Policy | None                       | Approved 2023/26 Communication Policy | Output   | Approved 2023-2026 Communication on Policy by 30 December 2022 | OPE X  | Review 2016/2017 Communication Policy, Conduct workshop,<br>Submit Draft 2023-2026<br>Communication on Policy to Council for approval<br>None  | Approved Communication Policy and Council Resolution<br><br>Approved Communication Policy and Council Resolution |

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| FUNCTIONAL AREA                 | STRATEGIC OBJECTIVE               | KPI NUMBER | BASELINE 2021/22                          |   |                            | KEY PERFORMAN CE INDICATOR                              | KPI TYPE | ANNUAL TARGET   | BUDGET | QUARTERLY TARGETS |  |      |  | PORTFOLIO OF EVIDENCE |     |     |
|---------------------------------|-----------------------------------|------------|---|---|----------------------------|---|----------|---|--------|-------------------|--|------|--|-----------------------|-----|-----|
|                                 |                                   |            | Current status (Progress to date)         | Demand (MFMA Circular 63)                 | Backlog (MFMA Circular 63) |   |          |   |        | Q 4               | Q 1  | Q 2  | Q 3  |                       | Q 4 |     |
| Office of the Municipal Manager | Improved stakeholder satisfaction | 23         | New                                       | Develop 2023 – 26 Social Media Policy     | None                       | Approved 2023 – 26 Social Media Policy                  | Output   | Approved 2023 – 26 Social Media Policy by 30 December 2022              | OPE X  | None              | Develop Draft 2023 – 26 Social Media Policy, Conduct workshop, | None | Approved 2023 – 26 Social Media Policy and Council Resolution  |                       |     |     |
|                                 |                                   |            |   |   |                            |   |          |   |        |                   |  |      |  | Q 1                   | Q 2 | Q 3 |
| Office of the Municipal Manager | Improved stakeholder satisfaction | 24         | 10 Contributions to External Publications | 12 Contributions to External publications | None                       | 12 Contributions to external Publications contributions | Output   | 12 Contributions to external Publications contributions by 30 June 2023 | OPE X  | None              | 3 Contributions to External publications                       | None | 12 Submission of Contributions issued to External Publications |                       |     |     |
|                                 |                                   |            |   |   |                            |   |          |   |        |                   |  |      |  | Q 1                   | Q 2 | Q 3 |
|                                 |                                   |            |   |   |                            |   |          |   |        |                   |  |      |  | Q 1                   | Q 2 | Q 3 |



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|------------------|---------------------|------------|-----------------------------------|---------------------------|----------------------------|----------------------------|----------|---------------|--------|-------------------|-----------------------|
| FUNCTIONAL AREA  | STRATEGIC OBJECTIVE | KPI NUMBER | BASELINE 2021/22                  |                           |                            | KEY PERFORMAN CE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | QUARTERLY TARGETS | PORTFOLIO OF EVIDENCE |
|                  |                     |            | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) |                            |          |               |        |                   |                       |
|                  |                     |            |                                   |                           |                            |                            |          |               |        |                   |                       |

| CORPORATE SERVICES |  |            |                                   |                                   |                            |                                   |          |   |        |                   |   |                             |
|--------------------|--|------------|-----------------------------------|-----------------------------------|----------------------------|-----------------------------------|----------|---|--------|-------------------|---|-----------------------------|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2022/23                  |                                   |                            | KEY PERFORMANCE INDICATOR         | KPI TYPE | ANNUAL TARGET   | BUDGET | QUARTERLY TARGETS | PORTFOLIO OF EVIDENCE                         |                             |
|                    |  |            | Current status (Progress to date) | Demand (MFMA Circular 63)         | Backlog (MFMA Circular 63) |                                   |          |   |        |                   |   |                             |
| Corporate Services | Efficient and Effective Administration | 25         | 8 Council Agenda's Compiled       | 100% of Council Agenda's Compiled | None                       | 100% of Council Agenda's Compiled | Output   | 100% of Council Agenda's Compiled by the end of June 2023 | OPEX   | Q 1               | 100% of Council Agenda's Compiled as required | Council Notices             |
|                    |  |            |                                   |                                   |                            |                                   |          |   |        | Q 2               | 100% of Council Agenda's Compiled as required |                             |
|                    |  |            |                                   |                                   |                            |                                   |          |   |        | Q 3               | 100% of Council Agenda's Compiled as required |                             |
|                    |  |            |                                   |                                   |                            |                                   |          |   |        | Q 4               | 100% of Council Agenda's Compiled as required |                             |
| Corporate Services | Efficient and Effective Administration | 26         | 100% of litigations attended to   | 100% of litigations attended to   | Nil                        | 100% of litigations attended to   | Output   | 100% of litigations attended to by 30 June 2023           | OPEX   | Q 1               | Updated Litigation Register                   | Updated Litigation Register |
|                    |  |            |                                   |                                   |                            |                                   |          |   |        | Q 2               | Updated Litigation Register                   |                             |
|                    |  |            |                                   |                                   |                            |                                   |          |   |        | Q 3               | Updated Litigation Register                   |                             |
|                    |  |            |                                   |                                   |                            |                                   |          |   |        | Q 4               | Updated Litigation Register                   |                             |

| CORPORATE SERVICES |  |            |                                    |                                    |                            |                                    |          |  |                 |  |  |
|--------------------|--|------------|------------------------------------|------------------------------------|----------------------------|------------------------------------|----------|--|-----------------|--|--|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2022/23                   |                                    |                            | KEY PERFORMANCE INDICATOR          | KPI TYPE | ANNUAL TARGET  | BUDGET          | QUARTERLY TARGETS  | PORTFOLIO OF EVIDENCE  |
|                    |  |            | Current status (Progress to date)  | Demand (MFMA Circular 63)          | Backlog (MFMA Circular 63) |                                    |          |  |                 |  |  |
| Corporate Services | Efficient and Effective Administration | 27         | 100% of Labour Matters attended to | 100% of Labour Matters attended to | None                       | 100% of Labour Matters attended to | Output   | 100% of Labour Matters attended to by 30 June 2023           | OPEX            | Updated Labour Matters Register<br>Updated Labour Matters Register<br>Updated Labour Matters Register<br>Updated Labour Matters Register | Updated Labour Matters Register  |
|                    |  |            | 100% of Labour Matters attended to | 100% of Labour Matters attended to | None                       | 100% of Labour Matters attended to | Output   | 100% of critical funded vacant positions filled by June 2023 | OPEX (Salaries) | Advertise<br>Unfold Recruitment Processes<br>Appointments<br>Appointments  | Recruitment reports and Appointment letters<br>Recruitment reports and Appointment letters                         |
|                    |  |            | 15 positions filled                | 4 Municipal facilities refurbished | None                       | 4 Municipal facilities refurbished | Output   | 4 Municipal facilities refurbished by June 2023              | R5 000 000.00   | None<br>None<br>Conduct  | 4 Appointment Letters and Refurbishment sign-off report<br>4 Appointment Letters and Refurbishment sign-off report |
|                    |  |            | 3 Municipal facilities refurbished | 4 Municipal facilities refurbished | None                       | 4 Municipal facilities refurbished | Output   | 4 Municipal facilities refurbished by June 2023              | R5 000 000.00   | None<br>None<br>Conduct  | 4 Appointment Letters and Refurbishment sign-off report<br>4 Appointment Letters and Refurbishment sign-off report |

| CORPORATE SERVICES |  |            |  |  |                            |  |          |  |        |   |     |                                       |                                       |
|--------------------|--|------------|--|--|----------------------------|--|----------|--|--------|---|-----|---------------------------------------|---------------------------------------|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2022/23                         |  |                            | KEY PERFORMANCE INDICATOR                | KPI TYPE | ANNUAL TARGET  | BUDGET | PORTFOLIO OF EVIDENCE                       |     |                                       |                                       |
|                    |  |            | Current status (Progress to date)        | Demand (MFMA Circular 63)                | Backlog (MFMA Circular 63) |  |          |  |        |   |     |                                       |                                       |
| Corporate Services | Efficient and Effective Administration | 30         | 100% of disciplinary matters attended to | 100% of disciplinary matters attended to | None                       | 100% of disciplinary matters attended to | Output   | 100% of disciplinary matters attended to by 30 June 2023 | OPEX   | Updated Disciplinary Matters Register       |     |                                       |                                       |
|                    |  |            |  |  |                            |  |          |  |        |   | 3   | 63                                    | 63                                    |
|                    |  |            |  |  |                            |  |          |  |        |   | Q 1 | Updated Disciplinary Matters Register | Updated Disciplinary Matters Register |
|                    |  |            |  |  |                            |  |          |  |        |   | Q 2 | Updated Disciplinary Matters Register | Updated Disciplinary Matters Register |
| Corporate Services | Efficient and Effective Administration | 31         | 3 Local Labour Forum meetings held       | 4 Local Labour Forum meetings held       | None                       | 4 Local Labour Forum meetings held       | Output   | 4 Local Labour Forum Meetings by 30 June 2023            | OPEX   | 4 Notices, Attendance Registers and Minutes |     |                                       |                                       |
|                    |  |            |  |  |                            |  |          |  |        |   | Q 1 | 1 Local Labour Forum Meeting          | 1 Local Labour Forum Meeting          |
|                    |  |            |  |  |                            |  |          |  |        |   | Q 2 | 1 Local Labour Forum Meeting          | 1 Local Labour Forum Meeting          |

| CORPORATE SERVICES |  |            |   |  |  |   |             |  |        |                       |
|--------------------|--|------------|---|--|--|---|-------------|--|--------|-----------------------|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2022/23  |  |  | KEY PERFORMANCE INDICATOR   | KPI TYPE    | ANNUAL TARGET  | BUDGET | PORTFOLIO OF EVIDENCE |
|                    |  |            | Current status (Progress to date)   | Demand (MFMA Circular 63)  | Backlog (MFMA Circular 63)   |   |             |  |        |                       |
| Corporate Services | Efficient and Effective Administration | 32         | 6 learning interventions conducted  | 10 2022/23 learning interventions to be conducted  | 10 2022/23 learning interventions conducted  | 10 2022/23 learning interventions conducted by 30 June 2023   | R250 000.00 | Appointment Letters, Attendance Registers and Training Reports |        |                       |
|                    |  |            |   |  |  |   |             |  |        |                       |
|                    |  |            |   |  |  |   |             |  |        |                       |
|                    |  |            |   |  |  |   |             |  |        |                       |
| Corporate Services | Attract and Retain best human Capital  | 33         | 2021/22 Approved employment equity plan Submitted to the Dept of Labour and Cogta | 2022/23 Approved employment equity plan Compiled and Submitted to the Dept of Labour and Cogta | 2022/23 Approved employment equity plan Compiled and Submitted to the Dept of Labour and Cogta | 2022/23 Approved employment equity plan Compiled and Submitted to the Dept of Labour and Cogta by 30 September 2022 | OPEX        | Council Resolution, Proof of submission                        |        |                       |
|                    |  |            |   |  |  |   |             |  |        |                       |
|                    |  |            |   |  |  |   |             |  |        |                       |
|                    |  |            |   |  |  |   |             |  |        |                       |

| CORPORATE SERVICES |  |            |   |   |                            |   |          |  |        |                                 |   |
|--------------------|--|------------|---|---|----------------------------|---|----------|--|--------|---------------------------------|---|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2022/23                            |   |                            | KEY PERFORMANCE INDICATOR                 | KPI TYPE | ANNUAL TARGET  | BUDGET | QUARTERLY TARGETS               | PORTFOLIO OF EVIDENCE                                 |
|                    |  |            | Current status (Progress to date)           | Demand (MFMA Circular 63)                   | Backlog (MFMA Circular 63) |   |          |  |        |                                 |   |
| Corporate Services | Attract and Retain best human Capital  | 34         | 2021/2022 Approved Organisational structure | 2022/2023 Approved Organisational Structure | None                       | 2022/23 Approved Organisational Structure | Output   | 2022/23 Approved Organisational structure by 30 September 2022 | OPEX   | Q 1                             | Approved Organisational Structure, Council Resolution |
|                    |  |            |   |   |                            |   |          |  |        | Q 2                             |   |
|                    |  |            |   |   |                            |   |          |  |        | Q 3                             |   |
|                    |  |            |   |   |                            |   |          |  |        | Q 4                             |   |
|                    |  |            |   |   |                            |   |          |  |        | Q 1                             |   |
|                    |  |            |   |   |                            |   |          |  |        | Q 2                             |   |
|                    |  |            |   |   |                            |   |          |  |        | Q 3                             |   |
|                    |  |            |   |   |                            |   |          |  |        | Q 4                             |   |
| Corporate Services | Efficient and Effective Administration | 35         | Approved OHS Plan not in place              | 2022/23 Approved OHS Plan                   | None                       | 2022/23 Approved OHS Plan                 | Output   | 2022/23 Approved OHS Plan 30 December 2022                     | OPEX   | Approved OHS Plan (MM Approval) |   |
|                    |  |            |   |   |                            |   |          |  |        |                                 | Q 1   |
|                    |  |            |   |   |                            |   |          |  |        |                                 | Q 2   |
|                    |  |            |   |   |                            |   |          |  |        |                                 | Q 3   |
|                    |  |            |   |   |                            |   |          |  |        |                                 | Q 4   |
|                    |  |            |   |   |                            |   |          |  |        |                                 | Q 1   |
|                    |  |            |   |   |                            |   |          |  |        |                                 | Q 2   |
|                    |  |            |   |   |                            |   |          |  |        |                                 | Q 3   |
| Q 4                |  |            |   |   |                            |   |          |  |        |                                 |   |

| CORPORATE SERVICES |  |            |   |   |                            |   |          |  |             |  |  |
|--------------------|--|------------|---|---|----------------------------|---|----------|--|-------------|--|--|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2022/23  |   |                            | KEY PERFORMANCE INDICATOR   | KPI TYPE | ANNUAL TARGET  | BUDGET      | QUARTERLY TARGETS  | PORTFOLIO OF EVIDENCE  |
|                    |  |            | Current status (Progress to date)   | Demand (MFMA Circular 63)   | Backlog (MFMA Circular 63) |   |          |  |             |  |  |
| Corporate Services | Efficient and Effective Administration | 36         | 100% of legible Employees provided with PPE                                       | 100% of legible Employees provided with uniform                                       | None                       | 100% of legible employees provided with PPE   | Output   | 100% of legible employees to be provided with PPE by 30 June 2023                          | R800 000.00 | Q1 None<br>Q2 None<br>Q3 None<br>Q4 Employees provided with PPE by 30 June 2023                            | Signed acknowledgement of receipt (employees)  |
|                    |  |            | 2021/22 IT Master Systems Plan in place   | 2021/22 IT Master System Plan Review  | None                       | 2023/24 ICT Master Systems Plan   | Output   | Reviewed 2022/23 IT Master System Plan by 30 June 2023                                     | R1.4m       | Q1 SCM Processes<br>Q2 Scoping<br>Q3 Execution<br>Q4 Submit IT Master Systems Plan to Council              | Appointment letter, ICT, Progress Report, Master Systems Plan, Council Resolution                                      |
|                    |  |            | Operational Disaster Recovery (ODR) & Business Continuity Plan (BCP) not in place | 2022/23 Operational Disaster Recovery (ODR) & Business Continuity Plan (BCP) in place | None                       | 2022/23 Development of Operational Disaster Recovery (ODR) & Business Continuity Plan (BCP) | Output   | 2022/23 Disaster Recovery (ODR) & Business Continuity Plan (BCP) Developed by 30 June 2023 | R2m         | Q1 SCM Processes<br>Q2 Scoping<br>Q3 Execution<br>Q4 Submission of Progress Report on ODR & BCP to Council | Appointment letter, ICT, Progress Report, Disaster Recovery (ODR) & Business Continuity Plan (BCP), Council Resolution |
|                    |  |            |   |   |                            |   |          |  |             |  |  |

| CORPORATE SERVICES |                                       |            |  |  |                            |  |          |   |        |   |   |
|--------------------|---------------------------------------|------------|--|--|----------------------------|--|----------|---|--------|---|---|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE                   | KPI NUMBER | BASELINE 2022/23                               |  |                            | KEY PERFORMANCE INDICATOR                    | KPI TYPE | ANNUAL TARGET   | BUDGET | QUARTERLY TARGETS   | PORTFOLIO OF EVIDENCE                           |
|                    |                                       |            | Current status (Progress to date)              | Demand (MFMA Circular 63)                    | Backlog (MFMA Circular 63) |  |          |   |        |   |   |
| Corporate Services | Attract and Retain best human Capital | 39         | 2021/2022 Work Skills Plan submitted to LGSETA | 2022/23 Work Skills Plan submitted to LGSETA | None                       | 2022/23 Work Skills Plan submitted to LGSETA | Output   | 2022/23 Work Skills Plan submitted to LGSETA by 30 April 2023 | OPEX   | Q 1 None<br>Q 2 None<br>Q 3 -Conduct Skills Audit<br>-Stakeholder Consultation<br>Q 4 -Compile and submit WSP to LGSETA | Proof of submission/acknowledgement of Receipt. |



## 6.2 KPAF 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

| TECHNICAL SERVICES |                          |            |   |                           |  |                           |  |               |        |                                  |  |
|--------------------|--------------------------|------------|---|---------------------------|--|---------------------------|--|---------------|--------|----------------------------------|--|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE      | KPI NUMBER | BASELINE 2022/2023                        |                           |  | KEY PERFORMANCE INDICATOR | KPI Type   | ANNUAL TARGET | BUDGET | QUARTERLY TARGETS                | PORTFOLIO OF EVIDENCE  |
|                    |                          |            | Current status (Progress to date)         | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63)                                 |                           |  |               |        |                                  |  |
| SERVICE DELIVERY   | Improved Access to Roads | 40         | 1.4 km of Road paved in Dinokana Ward 9   | None                      | 1.4 km of Road paved in Dinokana Ward                      | Output                    | 1.4 km of Road paved in Dinokana Ward 9 by June 2023         | R6M           | Q1     | Planning and Procurement process | appointment letter, Design Report, Progress Report, Site Meeting Minutes and Practical hand over Certificate |
|                    |                          |            |   |                           |  |                           |  |               | Q2     | Design stage                     |  |
|                    |                          |            |   |                           |  |                           |  |               | Q3     | Implementation and Execution     |  |
|                    |                          |            |   |                           |  |                           |  |               | Q4     | Completion and Handover          |  |
| SERVICE DELIVERY   | Improved Access to Roads | 41         | 2 km of Road paved in Dinokana Ward 10    | None                      | 2 km of Road paved in Dinokana Ward 10 (2022/23 – 2023/24) | Output                    | 1Km of Road paved in Dinokana Ward 10 (2022/23) by June 2023 | R4,5M         | Q1     | Planning and Procurement process | appointment letter, Design Report, Progress Report and Site Meeting Minutes                                  |
|                    |                          |            |   |                           |  |                           |  |               | Q2     | Design stage                     |  |
|                    |                          |            |   |                           |  |                           |  |               | Q3     | Implementation and Execution     |  |
|                    |                          |            |   |                           |  |                           |  |               | Q4     | Construction                     |  |
| SERVICE DELIVERY   | Improved Access to Roads | 42         | 2.1 km of Road paved in Webedacht Ward 18 | None                      | 2.1 km of Road paved in Webedacht Ward 18                  | Output                    | 2.1Km of Road paved in Welbedacht Ward 18 by June 2023       | R10M          | Q1     | Planning and Procurement process | appointment letter, Design Report, Progress Report, Site Meeting Minutes and Practical hand over Certificate |
|                    |                          |            |   |                           |  |                           |  |               | Q2     | Design stage                     |  |
|                    |                          |            |   |                           |  |                           |  |               | Q3     | Implementation and Execution     |  |
|                    |                          |            |   |                           |  |                           |  |               | Q4     | Completion and Handover          |  |
| SERVICE DELIVERY   | Improved Access to Roads | 43         | 1.7 km of Road paved in Mokgola           | None                      | 1.7 km of Road paved in Mokgola Ward 7                     | Output                    | 1.7Km of Road paved in Mokgola Ward                          | R5.4M         | Q1     | Planning and Procurement process | appointment letter, Design Report,   |

| TECHNICAL SERVICES |                          |            |                                   |   |                            |   |          |  |                                     |                                    |                                    |                                    |                                    |   |                                   |
|--------------------|--------------------------|------------|-----------------------------------|---|----------------------------|---|----------|--|-------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|---|-----------------------------------|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE      | KPI NUMBER | BASELINE 2022/2023                |   |                            | KEY PERFORMANCE INDICATOR                                       | KPI Type | ANNUAL TARGET  | BUDGET                              | QUARTERLY TARGETS                  |                                    |                                    |                                    | PORTFOLIO OF EVIDENCE   |                                   |
|                    |                          |            | Current status (Progress to date) | Demand (MFMA Circular 63)                         | Backlog (MFMA Circular 63) |   |          |  |                                     | Q2                                 | Q3                                 | Q4                                 | Q1                                 |   | Q2                                |
|                    |                          |            |                                   | Ward 7  |                            |   |          | 7 by June 2023   |                                     |                                    |                                    |                                    |                                    | Progress Report, Site Meeting Minutes and Practical hand over Certificate   |                                   |
|                    |                          |            |                                   | 1.5 km of Road paved in Kruisrevier Ward 16       | None                       | 1.5 km of Road paved in Kruisrevier Ward 16 (2022/23 – 2023/24) | Output   | 700m of Road paved in Kruisrevier Ward 16 (2022/23) by June 2023 | R4,5M                               |                                    |                                    |                                    |                                    | appointment letter, Design Report, Progress Report and Site Meeting Minutes |                                   |
| SERVICE DELIVERY   | Improved Access to Roads | 44         | 15 connections completed          | 100% of 2022/23 paid sewer applications connected | None                       | 100% 2022/23 of paid sewer applications connected               | Output   | 100% 2022/23 of paid sewer applications connected by June 2023   | 4478\06\0602 R3m (R1,5m out of R3m) |                                    | Q1                                 | Q2                                 | Q3                                 | Q4  | Job Cards, applications, receipts |
|                    |                          |            |                                   |   |                            |   |          |  |                                     |                                    | 100% of paid connections completed | 100% of paid connections completed | 100% of paid connections completed | 100% of paid connections completed  |                                   |
|                    |                          |            |                                   |   |                            |   |          |  |                                     |                                    |                                    |                                    |                                    |   |                                   |
|                    |                          |            |                                   |   |                            |   |          |  |                                     |                                    |                                    |                                    |                                    |   |                                   |
| SERVICE DELIVERY   | Improved Access to Water | 46         | 23 connections completed          | 100% of 2022/23 paid water applications connected | None                       | 100% of 2022/23 paid water applications connected               | Output   | 100% of 2022/23 paid water applications connected by June 2023   | 4478\06\0602 R3m (R1,5m out of R3m) | Q1                                 | Q2                                 |                                    |                                    | Job Cards, applications and receipts  |                                   |
|                    |                          |            |                                   |   |                            |   |          |  |                                     | 100% of paid connections completed | 100% of paid connections completed |                                    |                                    |   |                                   |

| TECHNICAL SERVICES |                                |            |  |   |                            |   |          |  |                                       |                                    |                                    |                                    |                                    |                                     |
|--------------------|--------------------------------|------------|--|---|----------------------------|---|----------|--|---------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|-------------------------------------|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE            | KPI NUMBER | BASELINE 2022/2023                         |   |                            | KEY PERFORMANCE INDICATOR                               | KPI Type | ANNUAL TARGET  | BUDGET                                | QUARTERLY TARGETS                  |                                    |                                    |                                    | EVIDENCE PORTFOLIO OF               |
|                    |                                |            | Current status (Progress to date)          | Demand (MFMA Circular 63)                               | Backlog (MFMA Circular 63) |   |          |  |                                       | Q3                                 | Q4                                 | Q1                                 | Q2                                 |                                     |
| SERVICE DELIVERY   | Improved Access to Roads       | 47         | 3000 m2 of road patched                    | 3000 m2 of road patched                                 | None                       | 3000 m2 of road patched                                 | Output   | 3000 m2 of road patched by June 2023                                 | R 3.5m                                | Q1                                 | Q2                                 | Q3                                 | Q4                                 | Job Cards                           |
|                    |                                |            |  |   |                            |   |          |  |                                       | 750m2 of roads patched             | 750m2 of roads patched             | 750m2 of roads patched             | 750m2 of roads patched             |                                     |
|                    |                                |            |  |   |                            |   |          |  |                                       | 100% of paid connections completed | 100% of paid connections completed | 100% of paid connections completed | 100% of paid connections completed |                                     |
|                    |                                |            |  |   |                            |   |          |  |                                       | 250m2 of storm-water maintained    | 250m2 of storm-water maintained    | 250m2 of storm-water maintained    | 250m2 of storm-water maintained    |                                     |
| SERVICE DELIVERY   | Improved Access to Roads       | 48         | 512 Square meter of storm water maintained | 1 000m2 of storm-water maintained                       | None                       | 1 000m2 of storm-water maintained                       | Output   | 1 000m2 of storm-water maintained by June 2023                       | R 1m                                  | Q1                                 | Q2                                 | Q3                                 | Q4                                 | Job Cards                           |
|                    |                                |            |  |   |                            |   |          |  |                                       | 250m2 of storm-water maintained    | 250m2 of storm-water maintained    | 250m2 of storm-water maintained    | 250m2 of storm-water maintained    |                                     |
|                    |                                |            |  |   |                            |   |          |  |                                       | 100% of paid connections completed | 100% of paid connections completed | 100% of paid connections completed | 100% of paid connections completed |                                     |
|                    |                                |            |  |   |                            |   |          |  |                                       | 250m2 of storm-water maintained    | 250m2 of storm-water maintained    | 250m2 of storm-water maintained    | 250m2 of storm-water maintained    |                                     |
| SERVICE DELIVERY   | Improved Access to Electricity | 49         | 46 connections                             | 100% of 2022/23 paid electricity applications connected | None                       | 100% of 2022/23 paid electricity applications connected | Output   | 100% of 2022/23 paid electricity applications connected by June 2023 | 4478\06\0603 R 7m (R 3,5m out of R7m) | Q1                                 | Q2                                 |                                    |                                    | Job Cards applications and receipts |
|                    |                                |            |  |   |                            |   |          |  |                                       | 100% of paid connections completed | 100% of paid connections completed |                                    |                                    |                                     |

| TECHNICAL SERVICES |   |            |   |   |                            |   |          |   |   |   |   |   |   |  |
|--------------------|---|------------|---|---|----------------------------|---|----------|---|---|---|---|---|---|--|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE                     | KPI NUMBER | BASELINE 2022/2023                                  |   |                            | KEY PERFORMANCE INDICATOR                             | KPI Type | ANNUAL TARGET   | BUDGET                                    | QUARTERLY TARGETS                         |   |   |   | PORTFOLIO OF EVIDENCE  |
|                    |   |            | Current status (Progress to date)                   | Demand (MFMA Circular 63)                             | Backlog (MFMA Circular 63) |   |          |   |   | Q3  | Q4  | Q1  | Q2  |  |
| SERVICE DELIVERY   | Facilitate the provision of Electricity | 50         | 4 Reports on Repairs and maintenance of electricity | 100% of electricity repairs and maintenance conducted | None                       | 100% of electricity repairs and maintenance conducted | Output   | 100% of electricity repairs and maintenance conducted by 30 June 2023   | 4478\06\06603<br>R 7m (R 3,5m out of R7m) | 100% of repairs and maintenance completed | 100% of repairs and maintenance completed | 100% of repairs and maintenance completed | 100% of repairs and maintenance completed | Job cards  |
|                    |   |            |   |   |                            |   |          |   |   | 100% of paid connections completed        | 100% of paid connections completed        | 100% of repairs and maintenance completed | 100% of repairs and maintenance completed |  |
|                    |   |            |   |   |                            |   |          |   |   | 100% of repairs and maintenance completed | 100% of repairs and maintenance completed | 100% of repairs and maintenance completed | 100% of repairs and maintenance completed |  |
|                    |   |            |   |   |                            |   |          |   |   | 100% of repairs and maintenance completed | 100% of repairs and maintenance completed | 100% of repairs and maintenance completed | 100% of repairs and maintenance completed |  |
| SERVICE DELIVERY   | Facilitate the provision of Electricity | 51         | NEW   | high-mast lights installed by 30 June 2022            | None                       | 8 high-mast lights installed                          | Output   | 4 high-mast lights installed in Reagile by 30 June 2023<br>4 high-mast lights installed in Lekubu by 30 June 2023 | R3.6m                                     | Planning                                  | Appointment                               | Implementation and Execution              | Completion and Handover                   | appointment letter, Design Report, Progress Report, Site Meeting Minutes and Practical hand over Certificate |
|                    |   |            |   |   |                            |   |          |   |   | Appointment                               | Implementation and Execution              | Completion and Handover                   |   |  |
|                    |   |            |   |   |                            |   |          |   |   | Implementation and Execution              | Completion and Handover                   |   |   |  |
|                    |   |            |   |   |                            |   |          |   |   | Completion and Handover                   |   |   |   |  |

| COMMUNITY SERVICES |                        |            |   |   |                            |   |          |   |        |   |   |
|--------------------|------------------------|------------|---|---|----------------------------|---|----------|---|--------|---|---|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE    | KPI NUMBER | BASELINE 2021/22                                |   |                            | KEY PERFORMANCE INDICATOR                       | KPI Type | ANNUAL TARGET   | BUDGET | QUARTERLY TARGETS   | PORTFOLIO OF EVIDENCE                       |
|                    |                        |            | Current status (Progress to date)               | Demand (MFMA Circular 63)                       | Backlog (MFMA Circular 63) |   |          |   |        |   |   |
| Community Services | Improved public safety | 52         | 12 2020/212 Joint Security Operational Meetings | 12 2020/212 Joint Security Operational Meetings | None                       | 12 2020/212 Joint Security Operational Meetings | Output   | 12 2020/212 Joint Security Operational Meetings 30 June 2023    | None   | Q1 3 Meetings<br>Q2 3 Meetings<br>Q3 3 Meetings<br>Q4 3 Meetings                                      | 12 Attendance Registers and minutes.        |
|                    |                        |            | No meetings held                                | 4 Community Safety Forum meetings               | None                       | 4 Community Safety Forum meetings               | Output   | 4 Community Safety Forum meetings held by 30 June 2023          | None   | Q1 1 Meeting<br>Q2 1 Meeting<br>Q3 1 Meeting<br>Q4 1 Meeting  | 4 Attendance Registers, and signed minutes. |
|                    |                        |            | 12 2020/21 Joint Operation Roadblocks           | 12 2022/23 joint operation roadblocks conducted | None                       | 12 2022/23 joint operation roadblocks conducted | Output   | 12 2022/23 joint operation roadblocks conducted by 30 June 2023 | None   | Q1 3 Joint Operation Roadblocks<br>Q2 3 Joint Operation Roadblocks<br>Q3 3 Joint Operation Roadblocks | 4 Quarterly Reports                         |
|                    |                        |            |   |   |                            |   |          |   |        |   |   |

| COMMUNITY SERVICES |                        |            |   |   |                            |   |          |   |        |   |                              |                          |    |
|--------------------|------------------------|------------|---|---|----------------------------|---|----------|---|--------|---|------------------------------|--------------------------|----|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE    | KPI NUMBER | BASELINE 2021/22                            |   |                            | KEY PERFORMANCE INDICATOR                           | KPI Type | ANNUAL TARGET   | BUDGET | PORTFOLIO OF EVIDENCE                       |                              |                          |    |
|                    |                        |            | Current status (Progress to date)           | Demand (MFMA Circular 63)                           | Backlog (MFMA Circular 63) |   |          |   |        |   |                              |                          |    |
| Community Services | Improved public safety | 55         | New   | 3 600 2022/23 traffic fines issued                  | None                       | 3 600 2022/23 traffic fines issued                  | Output   | 3 600 2022/23 traffic fines issued by 30 June 2023                  | None   | 4 Quarterly Reports                         |                              |                          |    |
|                    |                        |            |   |   |                            |   |          |   |        |   | Roadblocks                   | 900 traffic fines issued |    |
|                    |                        |            |   |   |                            |   |          |   |        |   | 3 Joint Operation Roadblocks |                          | Q1 |
|                    |                        |            |   |   |                            |   |          |   |        |   | Q4                           |                          | Q2 |
|                    |                        |            |   |   |                            |   |          |   |        |   | Q3                           |                          | Q3 |
| Community Services | Improved public safety | 56         | 4 Approved traffic control services reports | 4 2022/23 Approved traffic control services reports | None                       | 4 2022/23 Approved traffic control services reports | output   | 4 2022/23 Approved traffic control services reports by 30 June 2023 | None   | 4 Quarterly Reports and Council Resolutions |                              |                          |    |
|                    |                        |            |   |   |                            |   |          |   |        |   | 1 Report                     | Q1                       |    |
|                    |                        |            |   |   |                            |   |          |   |        |   | 1 Report                     | Q2                       |    |
|                    |                        |            |   |   |                            |   |          |   |        |   | 1 Report                     | Q3                       |    |
|                    |                        |            |   |   |                            |   |          |   |        |   | 1 Report                     | Q4                       |    |
| 1 Report           | Q2                     |            |   |   |                            |   |          |   |        |   |                              |                          |    |

| COMMUNITY SERVICES |                        |            |                                   |   |                            |   |          |   |            |  |                     |  |                                  |                        |   |                               |
|--------------------|------------------------|------------|-----------------------------------|---|----------------------------|---|----------|---|------------|--|---------------------|--|----------------------------------|------------------------|---|-------------------------------|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE    | KPI NUMBER | BASELINE 2021/22                  |   |                            | KEY PERFORMANCE INDICATOR                                     | KPI Type | ANNUAL TARGET   | BUDGET     | QUARTERLY TARGETS                                  |                     |  |                                  | PORTFOLIO OF EVIDENCE  |   |                               |
|                    |                        |            | Current status (Progress to date) | Demand (MFMA Circular 63)                                     | Backlog (MFMA Circular 63) |   |          |   |            | Q3   | Q4                  | Q1   | Q2                               |                        | Q3  | Q4                            |
| Community Services | Improved public safety | 57         | New                               | 2022/23 Extension of Driver's License Testing Centre building | None                       | 2022/23 Extension of Driver's License Testing Centre building | output   | 2022/23 Extension of Driver's License Testing Centre building by 30 June 2023 | R 1000 000 | Q1   | Q2                  | Q3   | Q4                               | Completion certificate |   |                               |
|                    |                        |            |                                   |   |                            |   |          |   |            | 1 Report   | 1 Report            | Draft Specifications                               | Advertise and appoint contractor |                        | 1 DLTC building extended                      | None                          |
|                    |                        |            |                                   |   |                            |   |          |   |            | Q1   | Q2                  | Q3   | Q4                               |                        | Approved Disaster Plan and Council Resolution |                               |
|                    |                        |            |                                   |   |                            |   |          |   |            | Draft Specifications and Advertise for Consultants | Appoint Consultants | None   | Present draft Plan to Council    |                        |   |                               |
| Community Services | Improved public safety | 58         | New                               | 2022/23 Developed of Approved Disaster Management Plan        | None                       | 2022/23 Developed of Approved Disaster Management Plan        | Output   | 2022/23 Developed of Approved Disaster Management Plan by 30 June 2023        | R 400 000  | Q1   | Q2                  | Q3   | Q4                               | Completion certificate |   |                               |
|                    |                        |            |                                   |   |                            |   |          |   |            | 1 Report   | 1 Report            | Draft Specifications and Advertise for Consultants | Appoint Consultants              |                        | None  | Present draft Plan to Council |
|                    |                        |            |                                   |   |                            |   |          |   |            | Q1   | Q2                  | Q3   | Q4                               |                        | Approved Disaster Plan and Council Resolution |                               |
|                    |                        |            |                                   |   |                            |   |          |   |            | Draft Specifications and Advertise for Consultants | Appoint Consultants | None   | Present draft Plan to Council    |                        |   |                               |
| Community Services | Improved public safety | 59         | New                               | 2022/23 Extension Vehicle Testing Station building            | None                       | 2022/23 Extension Vehicle Testing Station building            | Output   | 2022/23 Extension Vehicle Testing Station building by 30 June 2023            | R 250 000  | Q1   | Q2                  | Q3   | Q4                               | Completion certificate |   |                               |
|                    |                        |            |                                   |   |                            |   |          |   |            | 1 Report   | 1 Report            | Draft Specifications                               | Advertise and appoint contractor |                        | None  | Present draft Plan to Council |
|                    |                        |            |                                   |   |                            |   |          |   |            | Q1   | Q2                  | Q3   | Q4                               |                        | Approved Disaster Plan and Council Resolution |                               |
|                    |                        |            |                                   |   |                            |   |          |   |            | Draft Specifications and Advertise for Consultants | Appoint Consultants | None   | Present draft Plan to Council    |                        |   |                               |

| COMMUNITY SERVICES |                        |            |  |  |                            |  |          |  |        |                   |   |
|--------------------|------------------------|------------|--|--|----------------------------|--|----------|--|--------|-------------------|---|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE    | KPI NUMBER | BASELINE 2021/22   |  |                            | KEY PERFORMANCE INDICATOR  | KPI Type | ANNUAL TARGET  | BUDGET | QUARTERLY TARGETS | PORTFOLIO OF EVIDENCE                       |
|                    |                        |            | Current status (Progress to date)                                      | Demand (MFMA Circular 63)  | Backlog (MFMA Circular 63) |  |          |  |        |                   |   |
| Community Services | Improved public safety | 60         | New  | Develop 2 2022/23 By-laws (Business Licence By-law and Traffic By-law) | None                       | Develop 2 2022/23 By-laws (Business Licence By-law and Traffic By-law) | Output   | Develop 2 2022/23 By-laws (Business Licence By-law and Traffic By-law) by 30 June 2023 | None   | Q1                | 2 Copies of gazetted by-laws                |
|                    |                        |            |  |  |                            |  |          |  |        | Q2                |   |
|                    |                        |            |  |  |                            |  |          |  |        | Q3                |   |
|                    |                        |            |  |  |                            |  |          |  |        | Q4                |   |
| Community Services | Improved public safety | 61         | 4 reports submitted to Council on the enforcement of municipal by-laws | 4 2022/23 Approved Municipal by-laws enforcement reports               | none                       | 4 2022/23 Approved Municipal by-laws enforcement reports               | Output   | 4 2022/23 Approved Municipal by-laws enforcement reports by June 2023                  | None   | Q1                | 4 Quarterly reports and Council Resolutions |
|                    |                        |            |  |  |                            |  |          |  |        | Q2                |   |
|                    |                        |            |  |  |                            |  |          |  |        | Q3                |   |
|                    |                        |            |  |  |                            |  |          |  |        | Q4                |   |



| COMMUNITY SERVICES |  |            |   |  |                            |   |          |  |        |                   |                       |   |
|--------------------|--|------------|---|--|----------------------------|---|----------|--|--------|-------------------|-----------------------|---|
| FUNCTIONAL AREA    | STRATEGIC OBJECTIVE  | KPI NUMBER | BASELINE 2021/22  |  |                            | KEY PERFORMANCE INDICATOR   | KPI Type | ANNUAL TARGET  | BUDGET | QUARTERLY TARGETS | PORTFOLIO OF EVIDENCE |   |
|                    |  |            | Current status (Progress to date)                                 | Demand (MFMA Circular 63)                                  | Backlog (MFMA Circular 63) |   |          |  |        |                   |                       |   |
| Community Services | Improved public safety   | 62         | 4 reports on utilization of library services submitted to council | 4 2022/23 Approved utilization of library services reports | none                       | 4 2022/23 Approved utilization of library services reports            | Output   | 4 2022/23 Approved utilization of library services reports by June 2023        | None   | Q 1               | 1 Report              | 4 Quarterly reports and Council Resolutions |
|                    |  |            |   |  |                            |   |          |  |        | Q 2               | 1 Report              |   |
|                    |  |            |   |  |                            |   |          |  |        | Q 3               | 1 Report              |   |
|                    |  |            |   |  |                            |   |          |  |        | Q 4               | 1 Report              |   |
| Community Services | Enhanced Sustainable Environmental Management and Social development | 63         | New   | 4 2022/23 Approved Parks and Environment reports           | None                       | 4 2022/23 Approved Parks and Environment reports submitted to Council | Output   | 4 2022/23 Approved Parks and Environment reports by 30 <sup>th</sup> June 2023 | None   | Q 1               | 1 Report              | 4 Quarterly reports and Council Resolutions |
|                    |  |            |   |  |                            |   |          |  |        | Q 2               | 1 Report              |   |
|                    |  |            |   |  |                            |   |          |  |        | Q 3               | 1 Report              |   |
|                    |  |            |   |  |                            |   |          |  |        | Q 4               | 1 Report              |   |
| Community Services | Enhanced Sustainable Environmental Management and Social development | 64         | New   | 4 2022/23 Street Trading meetings                          | None                       | 4 2022/23 Street Trading meetings                                     |          | 4 2022/23 Street Trading meetings by 30 June 2023                              | None   | Q 1               | 1 Meeting             | 4 Attendance Registers and minutes.         |
|                    |  |            |   |  |                            |   |          |  |        | Q 2               | 1 Meeting             |   |
|                    |  |            |   |  |                            |   |          |  |        | Q 3               | 1 Meeting             |   |
|                    |  |            |   |  |                            |   |          |  |        | Q 4               | 1 Meeting             |   |

|                           |  |    |                                 |  |      |  |        |  |            |     |                                   |                             |
|---------------------------|--|----|---------------------------------|--|------|--|--------|--|------------|-----|-----------------------------------|-----------------------------|
| <b>Community Services</b> | Enhanced Sustainable Environmental Management and Social development | 65 | 56 EPWP beneficiaries appointed | 2022/23 Appointment of 65 EPWP beneficiaries | None | 2022/23 Appointment of 65 EPWP beneficiaries | Output | 2022/23 Appointment of 65 EPWP beneficiaries by 30 June 2023 | R1 200 000 | Q 1 | 65 EPWP beneficiaries appointed   | 65 Copies of EPWP contracts |
|                           |  |    |                                 |  |      |  |        |  |            | Q 2 | None                              |                             |
|                           |  |    |                                 |  |      |  |        |  |            | Q 3 | None                              |                             |
|                           |  |    |                                 |  |      |  |        |  |            | Q 4 | None                              |                             |
| <b>Community Services</b> | Enhanced Sustainable Environmental Management and Social development | 66 | 3 rural cemeteries fenced       | 6 2022/23 Fencing of Rural Cemeteries        | None | 6 2022/23 Fencing of Rural Cemeteries        | Output | 6 2022/23 Fencing of Rural Cemeteries by 30 June 2023        | R 650 000  | Q 1 | Draft Specifications              | 6 Completion certificates   |
|                           |  |    |                                 |  |      |  |        |  |            | Q 2 | Advertise and appoint contract or |                             |
|                           |  |    |                                 |  |      |  |        |  |            | Q 3 | 6 Rural cemeteries fenced         |                             |
|                           |  |    |                                 |  |      |  |        |  |            | Q 4 | None                              |                             |
| <b>Community Services</b> | Enhanced Sustainable Environmental Management and Social development | 67 | No mass refuse bins purchased   | 2022/23 Purchase of 20 mass refuse bins      | None | 2022/23 Purchase of 20 mass refuse           | output | 2022/23 Purchase of 20 mass refuse bins                      | R 450 000  | Q 1 | Specific Advert                   | Copy of Delivery Note       |
|                           |  |    |                                 |  |      |  |        |  |            | Q 2 | Purchase Mass refuse bins         |                             |



| BUDGET AND TREASURY |                               |            |                                   |                               |                            |                               |          |   |        |   |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
|---------------------|-------------------------------|------------|-----------------------------------|-------------------------------|----------------------------|-------------------------------|----------|---|--------|---|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| FUNCTIONAL AREA     | STRATEGIC OBJECTIVE           | KPI NUMBER | BASELINE 2020/21                  |                               |                            | KEY PERFORMANCE INDICATOR     | KPI Type | ANNUAL TARGET                               | BUDGET | PORTFOLIO OF EVIDENCE   |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
|                     |                               |            | Current status (Progress to date) | Demand (MFMA Circular 63)     | Backlog (MFMA Circular 63) |                               |          |   |        |   |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
| Budget and Treasury | Increased Financial Viability | 70         | 2022/23 Approved Budget           | 2023/24 Approved Draft budget | None                       | 2023/24 Approved Draft budget | Output   | 2023/24 Approved Draft budget 31 March 2023 | OPEX   | 2022/23 Approved Draft Budget, Council Resolution, Proof of Publication and Proof of Submission |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
|                     |                               |            |                                   |                               |                            |                               |          |   |        |   | Q1   | None | None | None | None | None | None | None | None | None |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
|                     |                               |            |                                   |                               |                            |                               |          |   |        |   |      |      |      |      |      |      |      |      |      |      | Q2   | None | None | None | None | None | None | None | None |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
|                     |                               |            |                                   |                               |                            |                               |          |   |        |   |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      | Q3   | None | None | None | None | None | None | None |      |      |      |      |      |      |      |      |      |      |      |
|                     |                               |            |                                   |                               |                            |                               |          |   |        |   |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      | Q4   | None | None | None | None | None | None |      |      |      |      |
|                     |                               |            |                                   |                               |                            |                               |          |   |        |   | Q1   | None | None | None | None | None | None | None | None | None | None |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
|                     |                               |            |                                   |                               |                            |                               |          |   |        |   |      |      |      |      |      |      |      |      |      |      |      | Q2   | None | None | None | None | None | None | None | None | None |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
|                     |                               |            |                                   |                               |                            |                               |          |   |        |   |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      | Q3   | None | None | None | None | None | None | None | None |      |      |      |      |      |      |      |      |
|                     |                               |            |                                   |                               |                            |                               |          |   |        |   |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      | Q4   | None | None | None | None | None | None | None |
|                     |                               |            |                                   |                               |                            |                               |          |   |        |   |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
| Q2                  | None                          | None       | None                              | None                          | None                       |                               |          |   |        |   |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
| Q3                  | None                          | None       | None                              | None                          | None                       | None                          | None     | None  | None   |   |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
|                     |                               |            |                                   |                               |                            |                               |          |   |        | Q4  | None | None | None | None | None | None | None | None |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
| Q1                  | None                          | None       | None                              | None                          | None                       | None                          | None     | None  | None   | None  |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
|                     |                               |            |                                   |                               |                            |                               |          |   |        |   | Q2   | None | None | None | None | None | None | None | None |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
| Q3                  | None                          | None       | None                              | None                          | None                       | None                          | None     | None  | None   | None  |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
|                     |                               |            |                                   |                               |                            |                               |          |   |        |   | Q4   | None | None | None | None | None | None | None | None |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |

| BUDGET AND TREASURY |                               |            |   |   |                            |   |          |   |        |  |  |  |
|---------------------|-------------------------------|------------|---|---|----------------------------|---|----------|---|--------|--|--|--|
| FUNCTIONAL AREA     | STRATEGIC OBJECTIVE           | KPI NUMBER | BASELINE 2020/21                                    |   |                            | KEY PERFORMANCE INDICATOR                           | KPI Type | ANNUAL TARGET   | BUDGET | PORTFOLIO OF EVIDENCE                              |  |  |
|                     |                               |            | Current status (Progress to date)                   | Demand (MFMA Circular 63)                           | Backlog (MFMA Circular 63) |   |          |   |        |  |  |  |
| Budget and Treasury | Increased Financial Viability | 72         | 12 2021/2022 Sec 71 reports submitted               | 12 2022/23 Sec 71 Reports Submitted                 | None                       | 12 2022/23 Sec 71 Reports Submitted                 | Output   | 12 S2022/23 Sec 71 Reports Submitted to the Mayor and PT by 14 July 2023  | OPEX   | 12 Proof of submission, Acknowledgement of Receipt |  |  |
|                     |                               |            |   |   |                            |   |          |   |        |  |  |  |
|                     |                               |            |   |   |                            |   |          |   |        |  |  |  |
|                     |                               |            |   |   |                            |   |          |   |        |  |  |  |
| Budget and Treasury | Increased Financial Viability | 73         | 4 2021/22 physical verification of assets conducted | 4 2022/23 physical verification of assets conducted | None                       | 4 2022/23 physical verification of assets conducted | Output   | 4 2022/23 physical verification of assets to be conducted by 30 June 2023 | OPEX   | 4 Physical verification reports                    |  |  |
|                     |                               |            |   |   |                            |   |          |   |        |  |  |  |
|                     |                               |            |   |   |                            |   |          |   |        |  |  |  |
|                     |                               |            |   |   |                            |   |          |   |        |  |  |  |
| Budget and Treasury | Increased Financial Viability | 74         | 12 2021/22 Approved MFMA sec 66                     | 12 2021/22 Approved MFMA sec 66                     | None                       | 12 2021/22 Approved MFMA sec 66 Reports             | Output   | 12 2021/22 Approved MFMA sec 66   | OPEX   | 12 Approved sec 66 report and Council Resolutions  |  |  |
|                     |                               |            |   |   |                            |   |          |   |        |  |  |  |

| BUDGET AND TREASURY |                               |            |  |  |                            |  |          |  |        |  |   |  |   |
|---------------------|-------------------------------|------------|--|--|----------------------------|--|----------|--|--------|--|---|--|---|
| FUNCTIONAL AREA     | STRATEGIC OBJECTIVE           | KPI NUMBER | BASELINE 2020/21                       |  |                            | KEY PERFORMANCE INDICATOR                            | KPI Type | ANNUAL TARGET  | BUDGET | QUARTERLY TARGETS  | PORTFOLIO OF EVIDENCE   |  |   |
|                     |                               |            | Current status (Progress to date)      | Demand (MFMA Circular 63)              | Backlog (MFMA Circular 63) |  |          |  |        |  |   |  |   |
| Budget and Treasury | Increased Financial Viability | 75         | 4 2021/22 Approved MFMA Sec 11 Reports | 4 2022/23 Approved MFMA Sec 11 Reports | None                       | 4 2022/23 Approved MFMA Sec 11 Reports               | Output   | 4 2022/23 Approved MFMA Sec 11 Reports submitted to Council, PT & NT by 30 June 2023 | OPEX   | Q1<br>-Compile 3 sec 11 report<br>-Submit sec 11 report<br>Q2<br>-Compile 3 sec 11 report<br>-Submit sec 11 report<br>Q3<br>-Compile 3 sec 11 report<br>-Submit sec 11 report<br>Q4<br>-Compile 3 sec 11 report<br>-Submit sec 11 report | 4 Section 11 Reports, Proof of submission and Council Resolutions |  |   |
|                     |                               |            | 4 2021/22 Approved SCM Reg 6(3)&(4)    | 4 2022/23 Approved SCM Reg 6(3)&(4)    | None                       | 4 2022/23 Approved SCM Reg 6(3)&(4) Report submitted | Output   | 4 2022/23 Approved SCM Reg 6(3)&(4) Report   | OPEX   | Q1<br>-Compile SCM Reg 6(3)&(4) Report<br>-Submit SCM Reg 6(3)&(4) Report  | 4 Reports and Council Resolutions                                 |  |   |
|                     |                               |            | 4 2021/22 Approved MFMA Sec 11 Reports | 4 2022/23 Approved MFMA Sec 11 Reports | None                       | 4 2022/23 Approved MFMA Sec 11 Reports               | Output   | 4 2022/23 Approved MFMA Sec 11 Reports submitted to Council, PT & NT by 30 June 2023 | Output | 4 2022/23 Approved MFMA Sec 11 Reports submitted to Council, PT & NT by 30 June 2023   | OPEX  | Q1<br>-Compile 3 sec 11 report<br>-Submit sec 11 report<br>Q2<br>-Compile 3 sec 11 report<br>-Submit sec 11 report<br>Q3<br>-Compile 3 sec 11 report<br>-Submit sec 11 report<br>Q4<br>-Compile 3 sec 11 report<br>-Submit sec 11 report | 4 Section 11 Reports, Proof of submission and Council Resolutions |
|                     |                               |            | 4 2021/22 Approved MFMA Sec 11 Reports | 4 2022/23 Approved MFMA Sec 11 Reports | None                       | 4 2022/23 Approved MFMA Sec 11 Reports               | Output   | 4 2022/23 Approved MFMA Sec 11 Reports submitted to Council, PT & NT by 30 June 2023 | Output | 4 2022/23 Approved MFMA Sec 11 Reports submitted to Council, PT & NT by 30 June 2023   | OPEX  | Q1<br>-Compile 3 sec 11 report<br>-Submit sec 11 report<br>Q2<br>-Compile 3 sec 11 report<br>-Submit sec 11 report<br>Q3<br>-Compile 3 sec 11 report<br>-Submit sec 11 report<br>Q4<br>-Compile 3 sec 11 report<br>-Submit sec 11 report | 4 Section 11 Reports, Proof of submission and Council Resolutions |



| BUDGET AND TREASURY |                               |            |   |  |                            |   |          |   |        |  |   |    |
|---------------------|-------------------------------|------------|---|--|----------------------------|---|----------|---|--------|--|---|----|
| FUNCTIONAL AREA     | STRATEGIC OBJECTIVE           | KPI NUMBER | BASELINE 2020/21                            |  |                            | KEY PERFORMANCE INDICATOR                   | KPI Type | ANNUAL TARGET   | BUDGET | QUARTERLY TARGETS  | PORTFOLIO OF EVIDENCE                   |    |
|                     |                               |            | Current status (Progress to date)           | Demand (MFMA Circular 63)                  | Backlog (MFMA Circular 63) |   |          |   |        |  |   |    |
| Budget and Treasury | Increased Financial Viability | 79         | 12 2021/22 Approved MPRA Compliance reports | 12 2022/23 Approved MPRA Compliance report | None                       | 12 2022/23 Approved MPRA Compliance reports | Output   | 12 2022/23 Approved MPRA Compliance reports by 14 July 2023 | OPEX   | -Compile 3 MPRA Compliance report<br>-Submit MPRA Compliance report<br>-Compile 3 MPRA Compliance report<br>-Submit MPRA Compliance report<br>-Compile 3 MPRA Compliance report<br>-Submit MPRA Compliance report<br>-Compile 3 MPRA Compliance report<br>-Submit MPRA Compliance report | 12 MPRA Reports and Council Resolutions |    |
|                     |                               |            |   |  |                            |   |          |   |        |  |   | Q1 |
|                     |                               |            |   |  |                            |   |          |   |        |  |   | Q2 |
|                     |                               |            |   |  |                            |   |          |   |        |  |   | Q3 |
|                     |                               |            |   |  |                            |   |          |   |        |  |   | Q4 |
|                     |                               |            |   |  |                            |   |          |   |        |  |   | Q3 |
|                     |                               |            |   |  |                            |   |          |   |        |  |   | Q4 |



| BUDGET AND TREASURY |                               |            |   |   |                            |   |          |   |        |   |  |   |
|---------------------|-------------------------------|------------|---|---|----------------------------|---|----------|---|--------|---|--|---|
| FUNCTIONAL AREA     | STRATEGIC OBJECTIVE           | KPI NUMBER | BASELINE 2020/21                                  |   |                            | KEY PERFORMANCE INDICATOR                         | KPI Type | ANNUAL TARGET   | BUDGET | QUARTERLY TARGETS                         | PORTFOLIO OF EVIDENCE  |   |
|                     |                               |            | Current status (Progress to date)                 | Demand (MFMA Circular 63)                         | Backlog (MFMA Circular 63) |   |          |   |        |   |  |   |
| Budget and Treasury | Increased Financial Viability | 80         | 12 2021/22 Approved Billing Reports               | 12 2022/23 Approved Billing Reports               | None                       | 12 2022/23 Approved Billing Reports               | Output   | 12 2022/23 Approved Billing Reports by 14 July 2023               | OPEX   | Compliance report                         | 12 Council Resolutions   |   |
|                     |                               |            |   |   |                            |   |          |   |        | Q1  |  | Compile 3 Billing report -Submit Billing report |
|                     |                               |            |   |   |                            |   |          |   |        | Q2  |  | Compile 3 Billing report -Submit Billing report |
|                     |                               |            |   |   |                            |   |          |   |        | Q3  |  | Compile 3 Billing report -Submit Billing report |
| Budget and Treasury | Increased Financial Viability | 81         | 4 2021/22 Approved Reports on management of UIF&W | 4 2022/23 Approved Reports on management of UIF&W | None                       | 4 2022/23 Approved Reports on management of UIF&W | Output   | 4 2022/23 Approved Reports on management of UIF&W by 14 July 2023 | OPEX   | Compile UIF&W report -Submit UIF&W report | 4 Reports on management of UIF&W, UIF&W Register and Council Resolutions |   |
|                     |                               |            |   |   |                            |   |          |   |        | Q1  |  | Compile UIF&W report -Submit UIF&W report       |
|                     |                               |            |   |   |                            |   |          |   |        | Q2  |  | Compile UIF&W report -Submit UIF&W report       |
|                     |                               |            |   |   |                            |   |          |   |        | Q3  | Compile UIF&W report   |   |



| BUDGET AND TREASURY |                               |            |  |  |                            |  |          |  |        |  |                       |
|---------------------|-------------------------------|------------|--|--|----------------------------|--|----------|--|--------|--|-----------------------|
| FUNCTIONAL AREA     | STRATEGIC OBJECTIVE           | KPI NUMBER | BASELINE 2020/21   |  |                            | KEY PERFORMANCE INDICATOR                                  | KPI Type | ANNUAL TARGET  | BUDGET | QUARTERLY TARGETS                                  | PORTFOLIO OF EVIDENCE |
|                     |                               |            | Current status (Progress to date)                            | Demand (MFMA Circular 63)                                  | Backlog (MFMA Circular 63) |  |          |  |        |  |                       |
| Budget and Treasury | Increased Financial Viability | 83         | 4 2021/22 Approved MFMA Sec 52 Reports                       | 4 2022/23 Approved MFMA Sec 52 Reports                     | None                       | 4 2022/23 Approved MFMA Sec 52 Reports                     | Output   | 4 2022/23 Approved MFMA Sec 52 Reports submitted to Council by 14 July 2023  | OPEX   | 4 MFMA Sec 52 Reports and Council Resolutions      |                       |
|                     |                               |            | 4 2020/21 GRAP compliant Asset register submitted to the A-G | 2021/22 GRAP compliant Asset register submitted to the A-G | None                       |  |          |  |        |  |                       |
|                     |                               |            | 2021/22 GRAP compliant Asset register submitted to the A-G   | 2021/22 GRAP compliant Asset register submitted to the A-G | None                       |  |          |  |        |  |                       |
|                     |                               |            | 2020/21 GRAP compliant Asset register submitted to the A-G   | 2021/22 GRAP compliant Asset register submitted to the A-G | None                       |  |          |  |        |  |                       |
| Budget and Treasury | Increased Financial Viability | 84         | 2020/21 GRAP compliant Asset register submitted to the A-G   | 2021/22 GRAP compliant Asset register submitted to the A-G | None                       | 2021/22 GRAP compliant Asset register submitted to the A-G | Output   | 2021/22 GRAP compliant Asset register submitted to the A-G by 30 August 2022 | R2.0m  | GRAP compliant Asset register, Proof of submission |                       |
|                     |                               |            | 2021/22 GRAP compliant Asset register submitted to the A-G   | 2021/22 GRAP compliant Asset register submitted to the A-G | None                       |  |          |  |        |  |                       |
|                     |                               |            | 2021/22 GRAP compliant Asset register submitted to the A-G   | 2021/22 GRAP compliant Asset register submitted to the A-G | None                       |  |          |  |        |  |                       |
|                     |                               |            | 2020/21 GRAP compliant Asset register submitted to the A-G   | 2021/22 GRAP compliant Asset register submitted to the A-G | None                       |  |          |  |        |  |                       |



## 6.4 KPA 4: LOCAL ECONOMIC DEVELOPMENT

| MUNICIPAL PLANNING AND DEVELOPMENT |  |            |                                   |   |                             |   |          |   |        |                   |   |   |
|------------------------------------|--|------------|-----------------------------------|---|-----------------------------|---|----------|---|--------|-------------------|---|---|
| FUNCTIONAL AREA                    | STRATEGIC OBJECTIVE  | KPI NUMBER | BASELINE 2021/22                  |   |                             | KEY PERFORMANCE INDICATOR   | KPI Type | ANNUAL TARGET   | BUDGET | QUARTERLY TARGETS | PORTFOLIO OF EVIDENCE                       |   |
|                                    |  |            | Current status (Progress to date) | Demand (MFMA Circular 63)   | Backlog (MFMA Circular 63)  |   |          |   |        |                   |   |   |
| Municipal Planning and Development | Enhanced Sustainable Environment and Management and Social development | 85         | NEW                               | 2022/23 Feasibility study and preliminary layout plan for Ikageleng | None                        | 2022/23 Feasibility study and preliminary layout plan for Ikageleng | Output   | 2022/23 Feasibility study and preliminary layout plan for Ikageleng by 30 June 2023 | R500K  | Q1                | Procurement                                 | Layout plan and Feasibility Study of Ikageleng  |
|                                    |  |            |                                   |   |                             |   |          |   |        | Q2                | Engagement with community representatives   |   |
|                                    |  |            |                                   |   |                             |   |          |   |        | Q3                | Draft layout plan                           |   |
|                                    |  |            |                                   |   |                             |   |          |   |        | Q4                | Feasibility Study Report and Layout Plan    |   |
| Municipal Planning and Development | Enhanced Sustainable Environment and Management and Social development | 86         | NEW                               | 2022/23 Approved Review of Land Use Scheme (LUS)                    | None                        | 2022/23 Approved Review of Land Use Scheme (LUS)                    | Output   | 2022/23 Approved Review of Land Use Scheme (LUS) by June 2023                       | None   | Q1                | -Project Steering Committee working session | Attendance Registers, Draft LUS, Proof of Public Participation, Final LUS, Council Resolution |
|                                    |  |            |                                   |   |                             |   |          |   |        | Q2                | -Project Steering Committee working session |   |
|                                    |  |            |                                   |   |                             |   |          |   |        | Q3                | -Draft Reviewed LUS                         |   |
|                                    |  |            |                                   |   |                             |   |          |   |        | Q4                | -Engagements and public participation       |   |
| Municipal Planning and Development | Enhanced Sustainable Environment                                       | 87         | Land Audit not done               | 2022/23 Approved Land Audit   | 2022/23 Approved Land Audit | None  | Output   | 2022/23 Approved Land Audit   | R1.5m  | Q1                | Procurement                                 | Appointment letter, Project Inception   |
|                                    |  |            |                                   |   |                             |   |          |   |        | Q2                | Project Inception                           |   |

| MUNICIPAL PLANNING AND DEVELOPMENT |   |            |   |   |                            |   |          |   |        |   |  |                         |  |                                  |
|------------------------------------|---|------------|---|---|----------------------------|---|----------|---|--------|---|--|-------------------------|--|----------------------------------|
| FUNCTIONAL AREA                    | STRATEGIC OBJECTIVE   | KPI NUMBER | BASELINE 2021/22                                    |   |                            | KEY PERFORMANCE INDICATOR   | KPI Type | ANNUAL TARGET   | BUDGET | QUARTERLY TARGETS                                 |  |                         |  | PORTFOLIO OF EVIDENCE            |
|                                    |   |            | Current status (Progress to date)                   | Demand (MFMA Circular 63)                                   | Backlog (MFMA Circular 63) |   |          |   |        | Q3  | Q4   | Q1                      | Q2   |                                  |
| Development                        | Management and Social development                                   | 88         | The term for Municipal Planning Tribunal ended 2021 | 2022/23 – 2026/27 Municipal Planning Tribunal Establishment | None                       | 2022/23 – 2026/27 Municipal Planning Tribunal Establishment       | Output   | conducted by 30 June 2023   | None   | Report on progress made                           | Report on progress made  | Report on progress made | Report, Completed Land Audit Report and Council Resolution |                                  |
|                                    |   |            | 3 Meetings held                                     | 1 2022/23 Municipal Planning and Tribunal Meeting           | None                       | 1 2022/23 Municipal Planning and Tribunal Meeting by 30 June 2023 | Output   | 1 Land Audit conducted by 30 June 2023                            | Advert | Evaluation, recommendations to MM and Appointment | Advert, Appointment of evaluation panel, attendance register for evaluation panel, appointment letters and gazette |                         |  |                                  |
| Municipal Planning and Development | Enhanced Sustainable Environmenta Management and Social development | 89         | 3 Meetings held                                     | 1 2022/23 Municipal Planning and Tribunal Meeting           | None                       | 1 2022/23 Municipal Planning and Tribunal Meeting                 | Output   | 1 2022/23 Municipal Planning and Tribunal Meeting by 30 June 2023 | R150K  | None  | None   | None                    | None   | 1 Agenda and Attendance Register |
| Municipal                          | Increased   | 90         | NEW   | 4 2022/23   | None                       | 4 2022/23   | Output   | 4 2022/23   | None   | 1 Report  | 1 Report   | 1 Report                | Reports on   |                                  |

| MUNICIPAL PLANNING AND DEVELOPMENT |                                       |            |                                   |  |  |                           |   |               |        |  |   |
|------------------------------------|---------------------------------------|------------|-----------------------------------|--|--|---------------------------|---|---------------|--------|--|---|
| FUNCTIONAL AREA                    | STRATEGIC OBJECTIVE                   | KPI NUMBER | BASELINE 2021/22                  |  |  | KEY PERFORMANCE INDICATOR | KPI Type  | ANNUAL TARGET | BUDGET | QUARTERLY TARGETS  | PORTFOLIO OF EVIDENCE   |
|                                    |                                       |            | Current status (Progress to date) | Demand (MFMA Circular 63)                                      | Backlog (MFMA Circular 63)                                     |                           |   |               |        |  |   |
| Planning and Development           | Access to Housing                     |            |                                   | Approved Reports on Facilitation of Human Settlement Projects  | Approved Reports on Facilitation of Human Settlement Projects  | t                         | Approved Reports on Facilitation of Human Settlement Projects by 30 June 2023 |               | Q2     | 1 Report   | facilitation work done and Council Resolution   |
|                                    |                                       |            |                                   |  |  |                           |   |               | Q3     | 1 Report   |   |
|                                    |                                       |            |                                   |  |  |                           |   |               | Q4     | 1 Report   |   |
|                                    |                                       |            |                                   |  |  |                           |   |               | Q1     | -Council Resolution<br>-Procurement  |   |
| Municipal Planning and Development | Increased Investment into the economy | 91         | NEW                               | 2022/23 Approved Review of Local Economic Development Strategy | 2022/23 Approved Review of Local Economic Development Strategy | Output                    | 2022/23 Approved Review of Local Economic Development Strategy by June 2023   | 750k          | Q2     | Inception Report   | Adverts, Appointment letter, Attendance registers, Inception Report, LED Strategy, Implementation Plan and Council Resolution |
|                                    |                                       |            |                                   |  |  |                           |   |               | Q3     | -Consultation  |   |
|                                    |                                       |            |                                   |  |  |                           |   |               | Q4     | -Draft LED Strategy<br>-LED Strategy, Implementation Plan and Investment Strategy        |   |
|                                    |                                       |            |                                   |  |  |                           |   |               | Q1     | -Development of specifications<br>- Advert requesting proposals<br>-Appointment of SMMEs |   |
| Municipal Planning and Development | Increased Investment into the economy | 92         | NEW                               | 2022/23 Approved Provision of Support to 2 SMMEs               | 2022/23 Approved Provision of Support to 2 SMMEs               | Output                    | 2022/23 Approved Provision of Support to 2 SMMEs 30 June 2023                 | 400k          | Q1     | -Advert for procurement, Delivery Notes for goods/services                               |   |
|                                    |                                       |            |                                   |  |  |                           |   |               | Q2     | -Advert for procurement of goods/services  |   |

| MUNICIPAL PLANNING AND DEVELOPMENT |                                       |            |                                   |   |                            |   |          |  |        |   |  |  |
|------------------------------------|---------------------------------------|------------|-----------------------------------|---|----------------------------|---|----------|--|--------|---|--|--|
| FUNCTIONAL AREA                    | STRATEGIC OBJECTIVE                   | KPI NUMBER | BASELINE 2021/22                  |   |                            | KEY PERFORMANCE INDICATOR   | KPI Type | ANNUAL TARGET  | BUDGET | PORTFOLIO OF EVIDENCE   |  |  |
|                                    |                                       |            | Current status (Progress to date) | Demand (MFMA Circular 63)   | Backlog (MFMA Circular 63) |   |          |  |        |   |  |  |
| Municipal Planning and Development | Increased Investment into the economy | 93         | NEW                               | 2022/23 Approved Re-commissioning of brickmaking plant through Public Private Partnership (PPP) | None                       | 2022/23 Approved Re-commissioning of brickmaking plant through Public Private Partnership (PPP) | Output   | 2022/23 Approved Re-commissioning of brickmaking plant through Public Private Partnership (PPP) by June 2023 | R800K  | and Hand Over Report to Council<br><br>Adverts, Appointment letter(s), SLA and Council Resolution                                     |  |  |
|                                    |                                       |            |                                   |   |                            |   |          |  |        |   |  |  |
| Municipal Planning and Development | Increased Investment into the economy | 94         | 2 LED Forum                       | 4 2022/23 Approved LED Forum Meetings   | None                       | 4 2022/23 Approved LED Forum Meetings   | Output   | 4 2022/23 Approved LED Forum Meetings by 30 June 2023  | None   | Minutes, Attendance, Registers and Council Resolution<br><br>1 Forum Meeting<br>1 Forum Meeting<br>1 Forum Meeting<br>1 Forum Meeting |  |  |
|                                    |                                       |            |                                   |   |                            |   |          |  |        |   |  |  |
|                                    |                                       |            |                                   |   |                            |   |          |  |        |   |  |  |
|                                    |                                       |            |                                   |   |                            |   |          |  |        |   |  |  |



| MUNICIPAL PLANNING AND DEVELOPMENT |                                       |            |   |  |                            |  |          |   |        |                   |                       |   |
|------------------------------------|---------------------------------------|------------|---|--|----------------------------|--|----------|---|--------|-------------------|-----------------------|---|
| FUNCTIONAL AREA                    | STRATEGIC OBJECTIVE                   | KPI NUMBER | BASELINE 2021/22                              |  |                            | KEY PERFORMANCE INDICATOR  | KPI Type | ANNUAL TARGET   | BUDGET | QUARTERLY TARGETS | PORTFOLIO OF EVIDENCE |   |
|                                    |                                       |            | Current status (Progress to date)             | Demand (MFMA Circular 63)  | Backlog (MFMA Circular 63) |  |          |   |        |                   |                       |   |
| Municipal Planning and Development | Increased Investment into the economy | 95         | Monitoring of Social Labour Plan from 3 mines | 4 2022/23 Approved Reports on Monitoring of Social Labour Plans Submitted to DMR | None                       | 4 2022/23 Approved Reports on Monitoring of Social Labour Plans Submitted to DMR | Output   | 4 2022/23 Approved Reports on Monitoring of Social Labour Plans Submitted to DMR 30 June 2023 | None   | Q1                | 1 Report              | Council Resolution and proof of submission to DMR |
|                                    |                                       |            |   |  |                            |  |          |   |        | Q2                | 1 Report              |   |
|                                    |                                       |            |   |  |                            |  |          |   |        | Q3                | 1 Report              |   |
|                                    |                                       |            |   |  |                            |  |          |   |        | Q4                | 1 Report              |   |

## 6.5 KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

| OFFICE OF THE MAYOR |                                   |            |                                   |  |                            |  |          |   |  |  |   |                                    |
|---------------------|-----------------------------------|------------|-----------------------------------|--|----------------------------|--|----------|---|--|--|---|------------------------------------|
| FUNCTIONAL AREA     | STRATEGIC OBJECTIVE               | KPI NUMBER | BASELINE 2021/22                  |  |                            | KEY PERFORMANCE INDICATOR                    | KPI Type | ANNUAL TARGET   | BUDGET                                       | QUARTERLY TARGETS  | PORTFOLIO OF EVIDENCE                     |                                    |
|                     |                                   |            | Current status (Progress to date) | Demand (MFMA Circular 63)                    | Backlog (MFMA Circular 63) |  |          |   |  |  |   |                                    |
| OFFICE OF THE MAYOR | Improved stakeholder satisfaction | 96         | 2021/22 Mandela Day Event         | 2022/23 Mandela Day Event                    | None                       | 2022/23 Mandela Day Event                    | Output   | 2022/23 Mandela Day Event held on 18 July 2022                  | OPEX   | Q1 -Prepare for the event<br>-Host the event<br>Q2 None<br>Q3 None<br>Q4 None  | Invitation and Attendance Register        |                                    |
|                     |                                   |            | NEW                               | 2022/23 Older persons and disability program | None                       | 2022/23 Older persons and disability program | Output   | 2022/23 Older persons and disability program by 31 October 2023 | OPEX   | Q1 -Facilitate 1 older persons/disability program<br>Q2 -Facilitate 1 older persons/disability program<br>Q3 -Facilitate 1 older persons/disability program<br>Q4 -Facilitate 1 older persons/disability program | 4 Attendance Registers and Minutes        |                                    |
|                     |                                   |            |                                   |  |                            |  |          |   |  | Q1   | -Prepare for the event<br>-Host the event | Invitation and Attendance Register |
|                     |                                   |            |                                   |  |                            |  |          |   |  |  |   |                                    |
| OFFICE OF THE MAYOR | Improved stakeholder satisfaction | 98         | NEW                               | 2022/23 Heritage Day event                   | None                       | 2022/23 Heritage Day event                   |          | OPEX  | Q1 -Prepare for the event<br>-Host the event | Invitation and Attendance Register   |   |                                    |

| OFFICE OF THE MAYOR |  |            |                                   |                                      |                            |   |          |   |        |                   |                                  |    |                                  |                                       |
|---------------------|--|------------|-----------------------------------|--------------------------------------|----------------------------|---|----------|---|--------|-------------------|----------------------------------|----|----------------------------------|---------------------------------------|
| FUNCTIONAL AREA     | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2021/22                  |                                      |                            | KEY PERFORMANCE INDICATOR               | KPI Type | ANNUAL TARGET                                     | BUDGET | QUARTERLY TARGETS |                                  |    |                                  | PORTFOLIO OF EVIDENCE                 |
|                     |  |            | Current status (Progress to date) | Demand (MFMA Circular 63)            | Backlog (MFMA Circular 63) |   |          |   |        | Q2                | Q3                               | Q4 | Q1                               |                                       |
| OFFICE OF THE MAYOR | Improved stakeholder satisfaction      | 99         | NEW                               | 2022/23 GBV Awareness Program        | None                       | 2022/23 GBV Awareness Program           | Output   | 2022/23 GBV Awareness Program                     | OPEX   | Q1                | -Facilitate 1 GBV program        | Q2 | -Facilitate 1 GBV program        | 4 Invitation and Attendance Register  |
|                     |  |            |                                   |                                      |                            |   |          |   |        | Q3                | -Facilitate 1 GBV program        | Q3 | -Facilitate 1 GBV program        |                                       |
|                     |  |            |                                   |                                      |                            |   |          |   |        | Q4                | -Facilitate 1 GBV program        | Q4 | -Facilitate 1 GBV program        |                                       |
|                     |  |            |                                   |                                      |                            |   |          |   |        | Q1                | Facilitate 1 Cleaning Campaign   | Q1 | Facilitate 1 Cleaning Campaign   |                                       |
| OFFICE OF THE MAYOR | Improved stakeholder satisfaction      | 100        | NEW                               | 4 2022/23 Mayoral Cleaning Campaigns | None                       | 4 2022/23 Mayoral Cleaning Campaigns    | Output   | 4 2022/23 Mayoral Cleaning Campaigns by June 2023 | OPEX   | Q2                | Facilitate 1 Cleaning Campaign   | Q2 | Facilitate 1 Cleaning Campaign   | 4 Invitations and Attendance Register |
|                     |  |            |                                   |                                      |                            |   |          |   |        | Q3                | Facilitate 1 Cleaning Campaign   | Q3 | Facilitate 1 Cleaning Campaign   |                                       |
|                     |  |            |                                   |                                      |                            |   |          |   |        | Q4                | Facilitate 1 Cleaning Campaign   | Q4 | Facilitate 1 Cleaning Campaign   |                                       |
|                     |  |            |                                   |                                      |                            |   |          |   |        | Q1                | -100% of Exco Meetings Conducted | Q1 | -100% of Exco Meetings Conducted |                                       |
| OFFICE OF THE MAYOR | Efficient and Effective Administration | 101        | 8 2021/22 Exco Meetings           | 100% of 2022/23 Exco Meetings        | None                       | 100% of 2022/23 Exco Meetings Conducted | Output   | 100% of 2022/23 Exco Meetings                     | OPEX   | Q1                | -100% of Exco Meetings Conducted | Q1 | -100% of Exco Meetings Conducted | 100% Minutes of and Attendance        |

| OFFICE OF THE MAYOR |                                   |            |                                   |                           |                            |                           |          |   |        |   |   |
|---------------------|-----------------------------------|------------|-----------------------------------|---------------------------|----------------------------|---------------------------|----------|---|--------|---|---|
| FUNCTIONAL AREA     | STRATEGIC OBJECTIVE               | KPI NUMBER | BASELINE 2021/22                  |                           |                            | KEY PERFORMANCE INDICATOR | KPI Type | ANNUAL TARGET                           | BUDGET | QUARTERLY TARGETS   | PORTFOLIO OF EVIDENCE                               |
|                     |                                   |            | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) |                           |          |   |        |   |   |
| OFFICE OF THE MAYOR | Improved stakeholder satisfaction | 102        | 2021/22 Dikgosi Forum             | 4 2022/23 Dikgosi Forum   | None                       | 4 2022/23 Dikgosi Forum   | Output   | 4 2022/23 Dikgosi Forum by 30 June 2023 | OPEX   | Q1<br>-Issue notice of meeting and Agenda<br>-Conduct meeting | Registers<br><br>4 Attendance Registers and Minutes |
|                     |                                   |            | 2021/22 Dikgosi Forum             | 4 2022/23 Dikgosi Forum   | None                       | 4 2022/23 Dikgosi Forum   | Output   | 4 2022/23 Dikgosi Forum by 30 June 2023 | OPEX   | Q2<br>-Issue notice of meeting and Agenda<br>-Conduct meeting |   |
|                     |                                   |            | 2021/22 Dikgosi Forum             | 4 2022/23 Dikgosi Forum   | None                       | 4 2022/23 Dikgosi Forum   | Output   | 4 2022/23 Dikgosi Forum by 30 June 2023 | OPEX   | Q3<br>-Issue notice of meeting and Agenda<br>-Conduct meeting |   |
|                     |                                   |            | 2021/22 Dikgosi Forum             | 4 2022/23 Dikgosi Forum   | None                       | 4 2022/23 Dikgosi Forum   | Output   | 4 2022/23 Dikgosi Forum by 30 June 2023 | OPEX   | Q4<br>-Issue notice of meeting and Agenda<br>-Conduct meeting |   |
|                     |                                   |            | 2021/22 Dikgosi Forum             | 4 2022/23 Dikgosi Forum   | None                       | 4 2022/23 Dikgosi Forum   | Output   | 4 2022/23 Dikgosi Forum by 30 June 2023 | OPEX   | Q1<br>-Issue notice of meeting and Agenda<br>-Conduct meeting |   |
| OFFICE OF THE       | Improved stakeholder              | 103        | 2021/22 Mayoral                   | 4 2022/23 Mayoral         | None                       | 4 2022/23 Mayoral Imbizo  | Output   | 4 2022/23 Mayoral                       | OPEX   | 4 Attendance Register   |   |

| OFFICE OF THE MAYOR |                                   |            |                                      |                                  |                            |                                  |          |  |        |                                    |  |                                    |
|---------------------|-----------------------------------|------------|--------------------------------------|----------------------------------|----------------------------|----------------------------------|----------|--|--------|------------------------------------|--|------------------------------------|
| FUNCTIONAL AREA     | STRATEGIC OBJECTIVE               | KPI NUMBER | BASELINE 2021/22                     |                                  |                            | KEY PERFORMANCE INDICATOR        | KPI Type | ANNUAL TARGET                                    | BUDGET | QUARTERLY TARGETS                  | PORTFOLIO OF EVIDENCE                                  |                                    |
|                     |                                   |            | Current status (Progress to date)    | Demand (MFMA Circular 63)        | Backlog (MFMA Circular 63) |                                  |          |  |        |                                    |  |                                    |
| MAYOR               | satisfaction                      |            | Imbizo                               | Imbizo                           |                            |                                  |          | Imbizo by 30 June 2023                           |        | Agenda<br>-Conduct Imbizo          |  |                                    |
|                     |                                   |            |                                      |                                  |                            |                                  |          |  |        | -Issue notice of Imbizo and Agenda |  |                                    |
|                     |                                   |            |                                      |                                  |                            |                                  |          |  |        |                                    |  | -Conduct Imbizo                    |
|                     |                                   |            |                                      |                                  |                            |                                  |          |  |        |                                    |  | -Issue notice of Imbizo and Agenda |
|                     |                                   |            |                                      |                                  |                            |                                  |          |  |        |                                    |  | -Conduct Imbizo                    |
| OFFICE OF THE MAYOR | Improved stakeholder satisfaction | 104        | 2021/22 Mayoral Cup Youth Tournament | 4 2022/23 Mayoral Youth Programs | None                       | 4 2022/23 Mayoral Youth Programs | Output   | 4 2022/23 Mayoral Youth Programs by 30 June 2023 | OPEX   | Conduct 1 Youth Activity           | Team Registration, Schedule of matches, Match Register |                                    |
|                     |                                   |            |                                      |                                  |                            |                                  |          |  |        | Conduct 1 Youth Activity           |  |                                    |
|                     |                                   |            |                                      |                                  |                            |                                  |          |  |        |                                    |  | Conduct 1 Youth Activity           |
|                     |                                   |            |                                      |                                  |                            |                                  |          |  |        |                                    |  | Mayoral Cup Tournament             |

| OFFICE OF THE SPEAKER |                                   |            |  |  |                            |  |          |  |        |                   |                                 |   |
|-----------------------|-----------------------------------|------------|--|--|----------------------------|--|----------|--|--------|-------------------|---------------------------------|---|
| FUNCTIONAL AREA       | STRATEGIC OBJECTIVE               | KPI NUMBER | BASELINE 2020/21                           |  |                            | KEY PERFORMANCE INDICATOR                  | KPI Type | ANNUAL TARGET  | BUDGET | QUARTERLY TARGETS | PORTFOLIO OF EVIDENCE           |   |
|                       |                                   |            | Current status (Progress to date)          | Demand (MFMA Circular 63)                  | Backlog (MFMA Circular 63) |  |          |  |        |                   |                                 |   |
| OFFICE OF THE SPEAKER | Improved stakeholder satisfaction | 105        | Ward Committees Established                | 228 2022/23 Ward Committee Meetings        | None                       | 228 2022/23 Ward Committee Meetings        | Output   | 228 2022/23 Ward Committee Meetings by 30 June 2023        | OPEX   | Q1                | 57 Meetings                     | 228 Attendance Registers                                |
|                       |                                   |            |  |  |                            |  |          |  |        | Q2                | 57 Meetings                     |   |
|                       |                                   |            |  |  |                            |  |          |  |        | Q3                | 57 Meetings                     |   |
|                       |                                   |            |  |  |                            |  |          |  |        | Q4                | 57 Meetings                     |   |
| OFFICE OF THE SPEAKER | Improved stakeholder satisfaction | 106        | New  | 4 2022/23 Ward Committee Training          | None                       | 4 2022/23 Ward Committee Training          | Output   | 4 2022/23 Ward Committee Training by 30 June 2023          | OPEX   | Q1                | 1 Ward Committee Training       | 4 Presentations and Attendance Registers                |
|                       |                                   |            |  |  |                            |  |          |  |        | Q2                | 1 Ward Committee Training       |   |
|                       |                                   |            |  |  |                            |  |          |  |        | Q3                | 1 Ward Committee Training       |   |
|                       |                                   |            |  |  |                            |  |          |  |        | Q4                | 1 Ward Committee Training       |   |
| OFFICE OF THE SPEAKER | Improved stakeholder satisfaction | 107        | 4 2021/2022 public Participation campaigns | 8 2022/2023 public Participation campaigns | None                       | 8 2022/2023 public Participation campaigns | Output   | 8 2022/2023 public Participation campaigns by 30 June 2023 | OPEX   | Q1                | 4 Public participation campaign | 8 Public Participation Reports and Attendance Registers |
|                       |                                   |            |  |  |                            |  |          |  |        | Q2                | None                            |   |
|                       |                                   |            |  |  |                            |  |          |  |        | Q3                | None                            |   |
|                       |                                   |            |  |  |                            |  |          |  |        | Q4                | 4 Public participation campaign |   |

| OFFICE OF THE SPEAKER                        |  |  |  |                                       |                            |  |          |   |        |  |  |  |  |                                      |  |
|--|--|--|--|---------------------------------------|----------------------------|--|----------|---|--------|--|--|--|--|--------------------------------------|--|
| FUNCTIONAL AREA                              | STRATEGIC OBJECTIVE                        | KPI NUMBER                                 | BASELINE 2020/21                           |                                       |                            | KEY PERFORMANCE INDICATOR                            | KPI Type | ANNUAL TARGET   | BUDGET | QUARTERLY TARGETS                            |  |  |  | PORTFOLIO OF EVIDENCE                |  |
|  |  |  | Current status (Progress to date)          | Demand (MFMA Circular 63)             | Backlog (MFMA Circular 63) |  |          |   |        | Q1   | Q2   | Q3   | Q4   |                                      |  |
| OFFICE OF THE SPEAKER                        | Improved stakeholder satisfaction          | 108  | Community Satisfaction survey not done     | 2021/22 Community satisfaction survey | None                       | 2022/23 Community satisfaction survey                | Output   | 2022/23 Community satisfaction survey by 30 June 2023 | OPEX   | Community Satisfaction survey                | None                                       | None                                       | None   | Community Satisfaction Survey Report |  |
|  |  |  |  |                                       |                            |  |          |   |        | 57 Community Meetings                        | 57 Community Meetings                      | 57 Community Meetings                      | 57 Community Meetings                        |                                      | 228 Attendance Registers                   |
|  |  |  |  |                                       |                            |  |          |   |        | 100% of 2021/22 Council Meetings Conducted   | 100% of 2022/23 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted   |                                      |  |
|  |  |  |  |                                       |                            |  |          |   |        | Number of 2021/22 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted   |                                      |  |
| OFFICE OF THE SPEAKER                        | Improved stakeholder satisfaction          | 109  | 2021/2022 Community meetings               | 228 2022/23 community meetings        | None                       | 228 2022/23 community meetings                       | Output   | 228 community meetings by 30 June 2023                | OPEX   | 57 Community Meetings                        | 57 Community Meetings                      | 57 Community Meetings                      | 57 Community Meetings                        | 228 Attendance Registers             |  |
|  |  |  |  |                                       |                            |  |          |   |        | 100% of 2021/22 Council Meetings Conducted   | 100% of 2022/23 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted   |                                      |  |
|  |  |  |  |                                       |                            |  |          |   |        | Number of 2021/22 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted   |                                      |  |
|  |  |  |  |                                       |                            |  |          |   |        | OFFICE OF THE SPEAKER                        | Improved stakeholder satisfaction          | 110  | Number of 2021/22 Council Meetings Conducted |                                      | 100% of 2022/23 Council Meetings Conducted |
| 100% of 2021/22 Council Meetings Conducted   | 100% of 2022/23 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted |                                       |                            |  |          |   |        |  |  |  |  |                                      |  |
| Number of 2021/22 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted | 100% of 2022/23 Council Meetings Conducted |                                       |                            |  |          |   |        |  |  |  |  |                                      |  |
| OFFICE OF THE SPEAKER                        | Improved stakeholder satisfaction          | 111  | Number of 2021/22 Council Committee        | 100% of 2022/23 Council Committee     | None                       | 100% of 2022/23 Council Committee Meetings Conducted | Output   | 100% of 2022/23 Council Committee Meetings            | OPEX   |  |  |  |  | 100% of Council Committee Meetings   |  |
|  |  |  |  |                                       |                            |  |          |   |        | 100% of 2021/22 Council Committee Meetings   | 100% of 2022/23 Council Committee Meetings | 100% of 2022/23 Council Committee Meetings | 100% of 2022/23 Council Committee Meetings   |                                      |  |

| OFFICE OF THE SPEAKER |                     |            |                                   |                           |                            |                           |          |                             |        |  |                       |
|-----------------------|---------------------|------------|-----------------------------------|---------------------------|----------------------------|---------------------------|----------|-----------------------------|--------|--|-----------------------|
| FUNCTIONAL AREA       | STRATEGIC OBJECTIVE | KPI NUMBER | BASELINE 2020/21                  |                           |                            | KEY PERFORMANCE INDICATOR | KPI Type | ANNUAL TARGET               | BUDGET | QUARTERLY TARGETS                              | PORTFOLIO OF EVIDENCE |
|                       |                     |            | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) |                           |          | Facilitated by 30 June 2023 |        | Facilitated                                    |                       |
|                       |                     |            | Meetings Facilitated              | Meetings Facilitated      |                            |                           |          |                             |        | 100% of Council Committee Meetings Facilitated | Q3                    |
|                       |                     |            |                                   |                           |                            |                           |          |                             |        | 100% of Council Committee Meetings Facilitated | Q4                    |



| INTERNAL AUDIT  |  |            |   |  |                            |  |          |  |        |  |  |                        |
|-----------------|--|------------|---|--|----------------------------|--|----------|--|--------|--|--|------------------------|
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2021/2022                                |  |                            | KEY PERFORMANCE INDICATOR  | KPI Type | ANNUAL TARGET  | BUDGET | QUARTERLY TARGETS  | PORTFOLIO OF EVIDENCE  |                        |
|                 |  |            | Current status (Progress to date)                 | Demand (MFMA Circular 63)  | Backlog (MFMA Circular 63) |  |          |  |        |  |  |                        |
| INTERNAL AUDIT  | Efficient and Effective Administration | 112        | 2022/2023 Approved Risk Based Internal Audit Plan | 2023/24 Approved Risk Based Internal Audit Plan                          | None                       | 2023/24 Approved Risk Based Internal Audit Plan  | Output   | 2023/24 Approved Risk Based Internal Audit Plan 30 June 2023 | OPEX   | 2022/23 Risk Based Internal Audit Plan<br>Q1<br>Q2<br>Q3<br>Q4 | Minutes of Audit Committee approving the plan. Approved Plan |                        |
|                 |  |            | 2021/2022 Risk Based plan implemented             | 4 2022/23 Reports Approved Risk Based Internal Audit Plan implementation | None                       | 4 2022/23 Reports Approved Risk Based Internal Audit Plan implementation by 30 June 2023 | Output   |  | OPEX   | Q1<br>Q2<br>Q3<br>Q4   | 4 reports signed off by MM                                   |                        |
|                 |  |            | 2022/2023 Internal Audit Charter                  | 2023/24 Internal Audit Charter Reviewed                                  | None                       | 2023/24 Internal Audit Charter Reviewed  | Output   | 2023/24 Internal Audit Charter Reviewed by 30 June 2023      |        | OPEX   | Q1<br>Q2<br>Q3<br>Q4   | Internal Audit Charter |
|                 |  |            |   |  |                            |  |          |  |        |  |  |                        |

| INTERNAL AUDIT  |  |            |                                   |                                  |                            |                                  |          |  |        |                   |                                      |
|-----------------|--|------------|-----------------------------------|----------------------------------|----------------------------|----------------------------------|----------|--|--------|-------------------|--------------------------------------|
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE                    | KPI NUMBER | BASELINE 2021/2022                |                                  |                            | KEY PERFORMANCE INDICATOR        | KPI Type | ANNUAL TARGET                                    | BUDGET | QUARTERLY TARGETS | PORTFOLIO OF EVIDENCE                |
|                 |  |            | Current status (Progress to date) | Demand (MFMA Circular 63)        | Backlog (MFMA Circular 63) |                                  |          |  |        |                   |                                      |
| INTERNAL AUDIT  | Efficient and Effective Administration | 115        | 2022/23 Reviewed ARCOM Charter    | 2023/24 ARCOM Charter Reviewed   | None                       | 2023/24 ARCOM Charter Reviewed   | Output   | 2023/24 ARCOM Charter Reviewed by 30 June 2023   | OPEX   | Q1                | ARCOM Charter and Council Resolution |
|                 |  |            |                                   |                                  |                            |                                  |          |  |        | Q2                |                                      |
|                 |  |            |                                   |                                  |                            |                                  |          |  |        | Q3                |                                      |
|                 |  |            |                                   |                                  |                            |                                  |          |  |        | Q4                |                                      |
| INTERNAL AUDIT  | Efficient and Effective Administration | 116        | 2 reports submitted to Council    | 4 2022/23 Approved ARCOM Reports | None                       | 4 2022/23 Approved ARCOM Reports | Output   | 4 2022/23 Approved ARCOM Reports by 30 June 2023 | OPEX   | Q1                |                                      |
|                 |  |            |                                   |                                  |                            |                                  |          |  |        | Q2                |                                      |
|                 |  |            |                                   |                                  |                            |                                  |          |  |        | Q3                |                                      |
|                 |  |            |                                   |                                  |                            |                                  |          |  |        | Q4                |                                      |

## 7. CAPITAL EXPENDITURE

| Capital Budget per Programme    | MTREF 2022/23 Budget | MTREF 2023/24 Budget | MTREF 2024/25 Budget |
|---------------------------------|----------------------|----------------------|----------------------|
| Road Infrastructure             | 40 000 000           | 41 687 900           | 43 483 400           |
| Electrical Infrastructure       | -                    | 10 000 000           | 10 449 000           |
| Computer Equipments and Cameras | 1 280 000            | 2 012 500            | 2 000 000            |
| land and Buildings              | 2 750 000            | -                    | -                    |
| Office Equipments               | 100 000              | 120 000              | 140 000              |
| Machinery and Equipments        | 2 550 000            | 3 350 000            | 3 100 000            |
| Office Furniture                | 1 000 000            | 5 220 000            | 5 449 680            |
| Yellow Fleet                    | 2 000 000            | 2 100 000            | 2 194 500            |
|                                 | <b>49 680 000</b>    | <b>64 490 400</b>    | <b>66 816 580</b>    |

## 8. PROJECTS PER WARD FOR 2022/23

| Project Name   | 2022/2023      | 2023 / 2024    |
|--|----------------|----------------|
| Gopane Bridges and Storm Water (Multiyear Project) (Ward 9&6)          | R42 104 000,00 | R43 882 000,00 |
| Welbedacht Cemetery Road and Storm Water (Ward 18)                     | R6 000 000,00  | R0,00          |
| Reagile High Mast Lights (Ward 4)                                      | R10 000 000,00 | R0,00          |
| Kruisrevier Roads and Storm Storm Water (Ward 16)                      | R1 800 000,00  | R0,00          |
| Dinokana Roads and Storm Water Ratsara Section Ward 9                  | R4 500 000,00  | R4 000 000,00  |
| Upgrading of Dinokana Ward 10 Road Moloto Shop Section Phase 1         | R6 000 000,00  | R0,00          |
| Upgrading of Mokgola Bridge and Internal Road (Ward 7)                 | R4 500 000,00  | R4 000 000,00  |
| Fencing of Zeerust Landfill Ste  | R5 400 000,00  | R0,00          |
| Lekubu High Mast Lights (Ward 8)                                       | R4 000 000,00  | R0,00          |
| Ikageleng Roads and Storm Water Phase 4 Ext 1&3 (Ward 15)              | R1 800 000,00  | R0,00          |
| Moshana Roads and Storm Water Ditamaneng and Sikwane Sections (Ward 2) | R0,00          | R5 000 000,00  |
| Lekgopung Roads and Storm Water Clinic Road (Ward 1)                   | R0,00          | R5 000 000,00  |
| Masebudule Roads and Storm Water Phase 3 (Ward 17)                     | R0,00          | R4 500 000,00  |
| Dinokana Roads and Storm Water (Ward 12) Phase 2                       | R0,00          | R5 000 000,00  |
| Dinokana Roads and Storm Water Seferella Section (Ward 11)             | R0,00          | R4 500 000,00  |
| Driefontein High Mast Lights (Ward 3)                                  | R0,00          | R1 531 000,00  |

|   |                      |                       |
|---|----------------------|-----------------------|
| Motswedi High Mast Lights (Ward 5)                            | R0.00                | R1 531 000,00         |
| Khunotswane Sportsground (Ward 14) - National Funding         | R0.00                | R10 000 000,00        |
| Specialized Vehicles  | R0.00                | R2 100 000,00         |
| 5% for LED Projects   | R0.00                | R2 220 000,00         |
| PMU Establishment   | 2 105 200,00         | R2 220 000,00         |
| <b>NATIONAL SPORT FUNDING (TO BE CONFIRMED BY DEPARTMENT)</b> | -                    | <b>R10 000 000,00</b> |
| <b>TOTAL ALLOCATION</b>                                       | <b>46 105 200,00</b> | <b>56 102 000,00</b>  |